

LIGA NACIONAL DE FÚTBOL PROFESIONAL AND SUBSIDIARIES

Consolidated annual accounts at 30 June 2021



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CONSOLIDATED BALANCE SHEET FOR THE YEAR ENDED 30 JUNE 2021 (in thousands of euros)

		To 30 June		
ASSETS	Note	2021	2020	
NON-CURRENT ASSETS		97,323	57,373	
Intangible assets	5	28,519	17,947	
Property, plant and equipment	6	12,235	13,386	
Investment property	7	498	512	
Long-term financial investments	8-9	19,392	21,231	
Credits to third parties		15,215	15,655	
Derivatives		244	129	
Other financial assets		3,933	5,447	
Deferred tax assets	20	267	294	
	8-9-	77 410	774	
Long-term sundry debtors	16	36,412	334	
Long-term accruals	3.15	-	3,669	
CURRENT ASSETS		667,662	934,427	
Inventories	11	1,747	693	
Trade debtors and other accounts receivable	_	599,923	641,608	
Clients for sales and provision of services	8-9	520,170	587,652	
Sundry debtors	8-9	8,881	4,129	
Personal	8-9	59	174	
Current tax assets	20	158	1,392	
Other credits with Public Administrations	20	70,655	48,261	
Short-term financial investments	8-9	16,498	23,401	
Credits to companies		8,431	7,652	
Other financial assets		8,067	15,749	
Short-term accruals	3.15	2,666	84,422	
Cash and cash equivalents	12	46,828	184,303	
	_	764,985	991,800	



CONSOLIDATED BALANCE SHEET FOR THE YEAR ENDED 30 JUNE 2021 (in thousands of euros)

		To 30 June		
EQUITY AND LIABILITIES	Note	2021	2020	
EQUITY		(4,253)	8,835	
Own funds	13	(5,544)	8,334	
Social Fund		8,136	8,136	
Reserves in consolidated companies		2,323	5,933	
Profit/(loss) for the year		(16,003)	(5,725)	
Adjustments for changes in value		100	491	
Hedging operations	10	139	53	
Translation differences	14	(39)	438	
External partners	15	1,191		
NON-CURRENT LIABILITIES		67,602	86,657	
Long-term provisions	3.14	11,374	11,508	
Other provisions		11,374	11,508	
Long-term debt	8-16	55,617	35,623	
Debt with financial entities		44,730	8,432	
Finance lease creditors		1,826	3,293	
Other financial liabilities		9,061	23,898	
Long-term accruals	3.15	-	39,238	
Non-current trade creditors	8-16	611	288	
CURRENT LIABILITIES		701,636	896,308	
Short-term provisions		148	148	
Short-term debt	8-16	24,954	30,484	
Debt with financial entities		14,219	3,030	
Finance lease creditors		1,523	1,389	
Other financial liabilities		9,212	26,065	
Trade creditors and other accounts payable	<u> </u>	154,398	115,637	
Suppliers	8-16	76,341	68,829	
Sundry creditors	8-16	71,892	42,226	
Staff (remunerations pending payment)	8-16	4,086	3,244	
Current tax liabilities	20	117	58	
Other debts with Public Administrations	20	1,452	1,179	
Client advances	8-16	510	101	
Short-term accruals	3.15	522,136	750,039	
	_	764,985	991,800	



CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 30 JUNE 2021 (in thousands of euros)

CONTINUING OPERATIONS Continuing 4021 2020 Net Turnover 1,917,985 1,921,247 Sponsorship, licences and others 19 104,222 72,318 Scles management income Sponsorship 19 1,794,305 1,816,007 Income from the Negotitations of Audiovisual Rights 19 1,794,305 3,100 Provision of maintenance services for sports venues 11,746 3,000 Provision of services 9 1,774,630 3,100 Provision of services 19 1,774,630 3,100 Provision of services 19 1,774,630 3,100 Sponsorships and Licences Clubs/SADs 16,00,998 3,191 Sponsorships and Licences Sponsorship 1 16,09,998 3,191 Scles management expenses Sponsorship 1 16,09,998 3,191 Scles management expenses 1,000,998 3,191 1,12,600 4,64 Scheric cast 1 2,959 32,41 4,64 4,64 4,64 4,64 4,64 4,64 4,64 4,64			To 30 Jun	е
Net Turnover 1,917,985 1,921,242 Sponsorship, licences and others 19 104,226 92,318 Scales management income Sponsorship 19 10,40,305 12,76 Income from the Negotiations of Audiovisual Rights 19 1,776,305 1,815,607 Provision of maintenance services for sports venues 11,746 10,005 Provision of maintenance services for sports venues 19 11,774,603 1,772,507 Provision of Services 19 11,774,603 1,772,507 Sponsorships and Licences Clubs/SADs 19 11,746,603 1,717,109 Sales management expenses Sponsorship 10,609,002 1,717,109 Scales management expenses Sponsorship 10,609,002 1,717,109 Work carried out by other companies 19 12,609 16,647 Study and other current management income 19 40,609 3,016 Study and other current management income 19 40,509 3,092 Study and other current management income 19 40,509 3,092 Study and sevil faces 19 10,10		Note	2021	2020
Sponsorship, licences and others 19 104,226 92,318 Sales management Income Sponsorship 19 - 127 Income from the Negotiations of Audiovisual Rights 19 1,796,305 1,815,607 Provision of maintenance services for sports venues 1,1746 10,095 Provision of services 5,708 3,100 Procurements 19 (1,774,663) (1,772,567) Sponsorships and Licences Clubs/SADS (14,987) (5,0998) (39,111) Expenses from the Negotiations of Audiovisual Rights (1,696,072) (17,170,07) Sales management expenses Sponsorship (12,606) (6,647) Expenses from the Negotiations of Audiovisual Rights (1,696,072) (17,170) Stages and out by other companies 19 24,358 27,651 Stages from the Negotiations of Audiovisual Rights 19 24,358 27,651 Stages adarsiance 19 4,435 27,651 Stages adarsiance 19 4,0570 33,952 Staff costs 19 (40,570) 34,952 Staf	CONTINUING OPERATIONS			
Solies management income Sponsorship income from the Negotiations of Audiovisual Rights 19 1.796,305 1.815,607 Provision of maintenance services for sports venues 19 1.796,305 1.815,607 Provision of services 5,708 3,100 Procurements 19 (1.774,663) (1.772,567) Sponsorships and Licences Clubs/SADs 1 (14,872) (9,700) Sales management expenses Sponsorship 0 (16,60,072) (17,11,109) Stale sponses from the Negotiations of Audiovisual Rights (1,66,072) (17,11,109) Work carried out by other companies 19 (29,591) 32,414 Other operating income 19 (40,370) (38,952) Study and other current management income 19 (40,570) (33,104) (32,042) Stoff costs 19 (40,570) (38,952) (33,104) (32,042) Stoff welfore costs 19 (9,911) (10,245) (4,910) Other operating expenses 19 (9,911) (10,245) (5,910) External services 19 (1,92,10) (7,346) </td <td>Net Turnover</td> <td></td> <td>1,917,985</td> <td>1,921,247</td>	Net Turnover		1,917,985	1,921,247
Income from the Negotiations of Audiovisual Rights 19 1,796,305 1,815,007 1,005 1,	Sponsorship, licences and others	19	104,226	92,318
Provision of maintenance services for sports venues 11,746 10,005 Procurements 19 (1,774,663) (1,772,567) Sponsorships and Licences Clubs/SADs (14,987) (50,908) (39,111) Expenses from the Negotiations of Audiovisual Rights (15,60,907) (17,71,009) Work carried out by other companies 29,591 32,414 Sundry and other current management income 19 24,385 27,655 Football pools 3,16-19 24,385 27,655 Staff costs 19 40,570 38,952 Wages, salaries and the like 3,16-19 40,570 38,952 Staff costs 19 40,570 38,952 Wages, salaries and the like 3,16-19 19,040 103,246 Staff costs 19 40,570 38,952 Wages, salaries and the like 3,10-19 19,040 103,246 Staff costs 19 40,570 103,246 Other operating expenses 19 10,048 112,259 External services 5-6-7 10	Sales management income Sponsorship	19	-	127
Provision of services 5,708 3,100 Procurements 19 (1,774,663) (1,772,657) Sponsorships and Licences Clubs/SADs (1,698) (3,711) Sponsorships and Licences Sponsorship (1,696,072) (1,717,109) Sales management expenses Sponsorship (1,696,072) (1,717,109) Work carried out by other companies (1,696,072) (1,717,109) Work carried out by other companies 2 2,501 (3,647) Other operating income 3,16-19 24,385 27,651 Sundry and other current management income 19 40,570 38,752 Football pools 3,16-19 5,206 4,763 Staff costs 19 40,570 38,952 Wages, salaries and the like 3,16-19 5,206 4,763 Staff welfare costs 19 40,570 40,912 External services 19 99,191 (10,324) Staff welfare costs 19 99,191 (10,324) Cheter large spenses 19 69,791 (1,172,195)	Income from the Negotiations of Audiovisual Rights	19	1,796,305	1,815,607
Procurements 19 (1,774,663) (1,772,567) Sponsorships and Licences Clubs/SADs (14,87) (9,700) Sales management expenses Sponsorship (50,98) (39,111) Expenses from the Negotiations of Audiovisual Rights (16,96,072) (17,17,09) Work carried out by other companies (12,606) (6,647) Other operating income 19 24,385 27,651 Sundry and other current management income 19 40,570 38,952 Football pools 3,16-19 5,206 4,763 Staff costs 19 40,570 38,952 Wages, salaries and the like (33,104) (32,042) Other operating expenses 19 (40,570) 38,952 Staff welfare costs 19 (7,466) (6,910) Other operating services 19 (9,110) (10,259) External services 19 (7,460) (10,259) Taxes (38,947) (38,941) (38,941) Lober periodition of fixed assets 5-6-7 (10,463) (7,360)	Provision of maintenance services for sports venues		11,746	10,095
Sponsorships and Licences Clubs/SADs (14,977) (9,700) Sales management expenses Sponsorship (50,998) (39,111) Expenses from the Negotitations of Audiovisual Rights (16,060,072) (17,17,109) Work carried out by other companies (12,606) (6,647) Other operating income 29,591 32,414 Sundry and other current management income 19 44,355 27,651 Football pools 3,16-19 5,206 4,763 Staff costs 19 40,570 38,952 Wages, salaries and the like (33,104) 32,042 Staff welfare costs (7,466) (6,910) Other operating expenses (140,048) 1142,599 External services 19 (99,191) (103,246) Taxes (38) (81) Losses, impairment and changes in provisions for commercial operations 9 (1,472) (10,245) Other current management expenses 5-6-7 (10,463) (7,360) Excess provisions 5-6-7 (10,463) 3,736-10 Excess prov	Provision of services		5,708	3,100
Sales management expenses Sponsorship (50,998) (39,111) Expenses from the Negotiations of Audiovisual Rights (1,696,072) (1,717,109) Work carried out by other companies (12,660) (6,471 Other operating income 29,591 32,414 Sundry and other current management income 19 42,335 27,651 Football pools 3,16-19 5,206 4,763 Staff costs 19 (40,570) 33,042 Wages, salaries and the like (3,746) (6,910) Staff welfare costs (140,048) 142,599 External services 19 (99,191) (103,246) Toxes (38) (81 Losses, impairment and changes in provisions for commercial operations 9 (14,72) (11,72) Other current management expenses 19 (39,341) (38,000) Excess provisions 5-6-7 (10,463) (7,360) Excess provisions for commercial operations 5-6-7 (10,463) (7,360) Excess provisions 5-6-7 (10,463) (7,360)	Procurements	19	(1,774,663)	(1,772,567)
Expenses from the Negotiations of Audiovisual Rights (1,696,072) (17,17,109) Work carried out by other companies (12,606) (6,647) Other operating income 29,591 32,141 Sundry and other current management income 19 42,355 27,655 Football pools 3,16-19 5,206 4,763 Staff costs 19 (40,570) (38,952) Wages, salaries and the like (7,466) (6,910) Other operating expenses (140,048) (142,599) External services 9 (99,11) (103,246) Taxes (38) (81) Losses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) Excess provisions 5-6-7 (10,463) (7,360) Excess provisions 5-6-7 (10,463) (3,750) Excess provisions 5-6 (229) - Other Profits (Losses) (15,275) (4,525) Impairment and	Sponsorships and Licences Clubs/SADs		(14,987)	(9,700)
Work carried out by other companies (12,606) (6,647) Other operating income 29,591 32,414 Sundry and other current management income 19 24,335 27,651 Football pools 3,16-19 24,335 27,651 Staff costs 19 (40,570) (38,952) Wages, salaries and the like 33,104 (33,042) (35,042) Staff welfare costs (7,466) (6,910) (6,910) Other operating expenses 19 (99,191) (103,246) External services 19 (99,191) (103,246) Toxes (39) (1,472) (1,172) Cosses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) Depreciation of fixed assets 5-6-7 (10,463) (7,360) Excess provisions 5-6-7 (10,453) (3,510) Operating expenses 5-6-7 (10,453) (3,520) Impairment and gain/(loss) from disposals	Sales management expenses Sponsorship		(50,998)	(39,111)
Other operating income 29,591 32,414 Sundry and other current management income 19 24,385 27,651 Football pools 3.16-19 5,206 4,763 Staff costs 19 (40,570) (38,952) Wages, salaries and the like (33,104) (32,042) Staff welfare costs (74,60) (6,910) Other operating expenses 19 (99,191) (103,246) Taxes (38) (81) Losses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) Excess provisions 5-6-7 (10,463) (7,340) Excess provisions 5-6-7 (10,463) 7,350 Excess provisions 5-6 (229) - Depreciation of fixed assets 5-6 (229) - Excess provisions 5-6 (229) - Other Profits (Losses) 5-6 (229) - Impairment and gain/(loss) f	Expenses from the Negotiations of Audiovisual Rights		(1,696,072)	(1,717,109)
Sundry and other current management income 19 24,385 27,651 Football pools 3,16-19 5,206 4,763 Staff costs 19 (40,570) (38,952) Wages, salaries and the like 19 (40,570) (38,952) Wages, salaries and the like (7,466) (6,910) (7,466) (6,910) Other operating expenses (140,048) (142,599) (142,599) (142,599) External services 19 (99,191) (103,434) (81) Taxes 38 (81) (81) (81) Losses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) Excess provisions 5-6-7 (10,463) (7,360) Excess provisions 5-6-7 (10,463) (7,360) Excess provisions 5-6 (222) - OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 5-6 (229) -	Work carried out by other companies		(12,606)	(6,647)
Football pools 3.16-19 5,206 4,763 Staff costs 19 (40,570) (38,952) Wages, salaries and the like 19 (40,570) (38,952) Staff welfore costs (7,466) (6,910) Other operating expenses (140,048) (142,999) External services 19 (99,191) (103,246) Taxes (38) (81) (81) Losses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) (1,172) Other current management expenses 19 (39,347) (38,100) (1,172) Other profits (Losses) 5-6-7 (10,463) (7,360) Excess provisions 5-6-7 (10,463) (7,360) Excess profits (Losses) 5-6 (229) - OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 5-6 (229) - Financial expenses (55 501	Other operating income		29,591	32,414
Staff costs 19 (40,570) (38,952) Wages, salaries and the like (33,104) (32,042) Staff welfare costs (7,466) (6,910) Other operating expenses (140,048) (142,599) External services 19 (99,191) (103,246) Taxes (38) (81) Losses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) Obereciation of fixed assets 5-6-7 (10,463) (7,360) Excess provisions 120 - Other Profits (Losses) 3,002 3,291 Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) - OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 55 (15,275) (4,526) Financial expenses (1,497) (391) Exchange rate differences 21 (16,04) (391) FINANCIAL PROFIT/(LOSS) (15,461) (4,9	Sundry and other current management income	19	24,385	27,651
Wages, salaries and the like (33,104) (32,042) Staff welfare costs (7,466) (6,910) Other operating expenses (140,048) (142,599) External services 19 (99,191) (103,246) Taxes (38) (81) Losses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) Depreciation of fixed assets 5-6-7 (10,463) (7,360) Excess provisions 120 - Other Profits (Losses) 3,002 3,291 Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) - OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 55 (1,497) (391) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) <t< td=""><td>Football pools</td><td>3.16-19</td><td>5,206</td><td>4,763</td></t<>	Football pools	3.16-19	5,206	4,763
Staff welfare costs (7,466) (6,910) Other operating expenses (140,048) (142,599) External services 19 (99,191) (103,246) Taxes (38) (81) Losses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) Depreciation of fixed assets 5-6-7 (10,463) (7,360) Excess provisions 120 - Other Profits (Losses) 3,002 3,291 Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) - OPERATING PROFIT/(LOSS) 5-6 (15,275) (4,526) Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 21 (180) (395) FINANCIAL PROFIT/(LOSS) 21 (180) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804)<	Staff costs	19	(40,570)	(38,952)
Other operating expenses (140,048) (142,599) External services 19 (99,191) (103,246) Taxes (38) (81) Losses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) Depreciation of fixed assets 5-6-7 (10,463) (7,360) Excess provisions 120 - Other Profits (Losses) 120 - Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) - OPERATING PROFIT/(LOSS) 5-6 (15,275) (4,526) Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 5 55 (1,497) (391) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION	Wages, salaries and the like		(33,104)	(32,042)
External services 19 (99,191) (103,246) Taxes (38) (81) Losses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) Depreciation of fixed assets 5-6-7 (10,463) (7,360) Excess provisions 120 - Other Profits (Losses) 3,002 3,291 Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) - OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 654 (505) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 <td< td=""><td>Staff welfare costs</td><td></td><td>(7,466)</td><td>(6,910)</td></td<>	Staff welfare costs		(7,466)	(6,910)
Taxes (38) (81) Losses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) Depreciation of fixed assets 5-6-7 (10,463) (7,360) Excess provisions 120 - Other Profits (Losses) 3,002 3,291 Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) - OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 654 (505) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) 21 (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	Other operating expenses		(140,048)	(142,599)
Losses, impairment and changes in provisions for commercial operations 9 (1,472) (1,172) Other current management expenses 19 (39,347) (38,100) Depreciation of fixed assets 5-6-7 (10,463) (7,360) Excess provisions 120 - Other Profits (Losses) 3,002 3,291 Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) - OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 654 (505) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	External services	19	(99,191)	(103,246)
Other current management expenses 19 (39,347) (38,100) Depreciation of fixed assets 5-6-7 (10,463) (7,360) Excess provisions 120 - Other Profits (Losses) 3,002 3,291 Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) - OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 654 (505) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	Taxes		(38)	(81)
Depreciation of fixed assets 5-6-7 (10,463) (7,360) Excess provisions 120 - Other Profits (Losses) 3,002 3,291 Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) - OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 654 (505) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	Losses, impairment and changes in provisions for commercial operations	9	(1,472)	(1,172)
Excess provisions 120 - Other Profits (Losses) 3,002 3,291 Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) - OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 654 (505) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	Other current management expenses	19	(39,347)	(38,100)
Other Profits (Losses) 3,002 3,291 Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) - OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 654 (505) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	Depreciation of fixed assets	5-6-7	(10,463)	(7,360)
Impairment and gain/(loss) from disposals of fixed assets 5-6 (229) -	Excess provisions		120	-
OPERATING PROFIT/(LOSS) (15,275) (4,526) Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 654 (505) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	Other Profits (Losses)		3,002	3,291
Financial income 657 501 Financial expenses (1,497) (391) Exchange rate differences 654 (505) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	Impairment and gain/(loss) from disposals of fixed assets	<u></u> 5-6	(229)	-
Financial expenses (1,497) (391) Exchange rate differences 654 (505) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	OPERATING PROFIT/(LOSS)		(15,275)	(4,526)
Exchange rate differences 654 (505) FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	Financial income		657	501
FINANCIAL PROFIT/(LOSS) 21 (186) (395) PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	Financial expenses		(1,497)	(391)
PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	Exchange rate differences		654	(505)
PRE-TAX PROFIT/(LOSS) (15,461) (4,921) Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	FINANCIAL PROFIT/(LOSS)	21	(186)	(395)
Taxes on profits 20 (784) (804) PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS (16,245) (5,725) PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)		<u> </u>		
PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,245) (5,725) (16,003) (5,725)		20		
PROFIT/(LOSS) ATTRIBUTED TO THE PARENT ASSOCIATION 13 (16,003) (5,725)	·			
		13		
			• • •	-



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021 (in thousands of euros)

A) CONSOLIDATED STATEMENT OF RECOGNISED INCOME AND EXPENSES FOR THE YEAR ENDED 30 JUNE 2021

		To 30 Ju	ne
	Note	2021	2020
Consolidated profit/(loss) for the year	13 and 15	(16,245)	(5,725)
Income and expenses recognised directly in equity			
For cash flow hedges		115	125
Tax effect		(29)	(31)
Total Income and expenses recognised directly in equity		86	94
Transfers to the profit and loss account			
Total transfers to the profit and loss account		-	-
TOTAL RECOGNISED CONSOLIDATED INCOME AND EXPENSES		(16,159)	(5,631)



CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2021 (in thousands of euros)

B) CONSOLIDATED STATEMENT OF CHANGES IN TOTAL EQUITY FOR THE YEAR ENDED 30 JUNE 2021

	Social Fund (Note 13)	Reserves in consolidated companies (Note 13)	Adjustments for changes in value (Notes 10 and 14)	Profit/(loss) for the year (Note 13)	External partners (Note 15)	TOTAL
ADJUSTED BALANCE, 2020 START	8,122	3,755	(77)	1,757	-	13,557
Total recognised income and expenses Distribution of profits for	-	-	94	(5,725)	-	(5,631)
2019	14	1,743	-	(1,757)	-	-
Other variations in equity	-	435	474	-	-	909
BALANCE, 2020 END	8,136	5,933	491	(5,725)	-	8,835
ADJUSTED BALANCE, 2021 START	8,136	5,933	491	(5,725)	-	8,835
Total recognised income and expenses Distribution of profits for	-		86	(16,003)	(242)	(16,159)
2020	-	(5,725)	-	5,725	-	-
Other variations in equity	-	2,115	(477)	-	1,433	3,071
BALANCE, 2021 END	8,136	2,323	100	(16,003)	1,191	(4,253)



CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2021 (in thousands of euros)

	2021	2020
Pre-tax profit/(loss) for the year	(15,461)	(4,921)
Adjustment to profit/(loss)		
- Amortisation of fixed assets	10,463	7,360
Value adjustments on business operations	1,472	1,172
- Impairment and gain/(loss) from disposals of fixed assets	229	-
- Variations in provisions	(134)	(24,166)
- Financial income	(657)	(501)
- Financial expenses	1,497	391
- Exchange rate differences	(654)	505
	12,216	(15,239)
Changes in working capital:		
- Inventories	(1,054)	(242)
- Debtors and other accounts receivable	(262,741)	(84,765)
- Creditors and other accounts payable	124,450	157,577
- Other current liabilities	(31,690)	12,470
- Other non-current assets and liabilities	1,475	7,009
	(169,560)	92,049
Other cash flows from operating activities:		
- Interest paid	(1,497)	(391)
- Interest charged	657	501
- Charges (payments) for tax on profits	410	(1,130)
	(430)	(1,020)
Cash flows from operating activities	(173,235)	70,869
Payments for investments:		
- Intangible assets	(15,472)	(8,775)
- Property, plant and equipment	(2,479)	(4,448)
- Other financial assets	(2,190)	(19,998)
	(20,141)	(33,221)
Charges for divestments:		
- Group companies and associates	-	702
- Other financial assets	9,093	5,291
	9,093	5,993
Cash flows from investment activities	(11,048)	(27,228)
Charges and payments for financial liability instruments:		
- Debt with financial entities	46,154	(4,481)
	46,154	(4,481)
Cash flows from finance activities	46,154	(4,481)
EFFECT OF VARIATIONS IN EXCHANGE RATES	654	(505)
NET INCREASE/DECREASE IN CASH AND CASH EQUIVALENTS	(137,475)	38,655
Cash and cash equivalents at the start of the year	184,303	145,648



(In thousands of euros)

1. Association companies

1.1. Parent association

Liga Nacional de Fútbol Profesional (hereinafter, LaLiga or the parent Association), was established in Madrid in 1984 as a sports association under private law.

As is mandatory, it only comprises limited liability sports companies and clubs that take part in official, professional football competitions in Spain, and is legally responsible for organising such competitions in conjunction with the Real Federación Española de Fútbol. Its registered and tax office is at calle Torrelaguna, 60 in Madrid.

In article 2 of its Articles of Association, LaLiga sets out the following as its corporate purpose:

- 1. Organise and promote official nation-wide professional football competitions and oversee that they are properly run.
- 2. Commercially exploit, in the broadest sense of word, the competitions it organises within the constraints laid down by the Sports Act.
- 3. Commercialise the audiovisual contents exploitation rights of the professional football competitions it organises, as well as any other audiovisual rights of football competitions whose marketing is entrusted or assigned to it.
- 4. Promote, foster, finance and develop activities connected with physical fitness, sports training and football.
- 5. Promote and disseminate nation-wide official professional football competitions in Spain and abroad.
- 6. Perform any other additional or complementary activities to the above.

During the financial year ended 30 June 2021, and based on that set out in Royal Decree-Law 5/2015 of 4 April 2015, the sales of Clubs/SAD's audiovisual rights have been managed centrally with LaLiga, pursuant to Article 2 of said Royal Decree, as the organising entity with the joint marketing authority over audiovisual rights, see Note 3.16.

At 30 June 2021, LaLiga is the parent Association of the following legal entities, all of which are a legally subsidiary of LaLiga:

- Sociedad Española de Fútbol Profesional, S.A.U.
- LaLiga Servicios Digitales, S.L.U.
- Sports Entertainment and Innovation, S.L.U. (company broken up during the financial year)
- LaLiga Content Protection, S.L. (newly formed company, see Note 1.2.)
- Digital & Sports Innovation, S.L.U. (newly formed company, see Note 1.2.)
- LaLiga Tech, S.L.U. (newly formed company, see Note 1.2.)
- LaLiga Entertainment, S.L.U. (newly formed company, see Note 1.2.)
- LaLiga DMCC (previously named LNFP FZE)
- LaLiga (USA) Inc.
- LaLiga South Africa Proprietary Limited
- Beijing Spanish Football League Consulting Co., Ltd.
- LaLiga Singapore Pte. Ltd.
- LaLiga LFP Mex, S.R.L.C.V.



(In thousands of euros)

On the other hand, the Association of Spanish Professional Leagues, in which LaLiga is an associate with a 25% stake, maintains an associated entity relationship with LaLiga.

During financial year ended 30 June 2019, LaLiga finalised a Joint Venture agreement to form LaLiga North America, LLC with a 50% shareholding, for 15 years, in the United States and Canada, with Relevent Sports Group, one of the largest sports agencies in the United States and the main football industry agency in the region. Relevent Sports Group organises the International Champions Cup, an international tournament where the main teams from the European Leagues play pre-season matches in both the United States and other parts of the world.

Additionally, during financial year ended 30 June 2021, LaLiga finalised a Joint Venture agreement to form Spanish Football Sports & Entertainment (Shanghai) Co., Ltd., with a 50% shareholding, for 15 years, in China, with Mediapro Super Sports (Shanghai) Consulting Co., Ltd., to promote, exploit and market sporting commercial rights.

For the purposes of preparing the consolidated annual accounts, a group is understood to exists when the parent has one or more legal subsidiaries, those over which the parent has either direct or indirect control. The principles applied in preparing LaLiga's consolidated annual accounts, as well as the consolidation scope are detailed in Notes 1.2, 1.3, 1.4, 3.1 and 3.2.

Despite the group being exempt from filing consolidated annual accounts because, according to Article 42.1 of the Commercial Code, companies meeting the requirements of section 1 of said article – companies being understood as those detailed in Article 122 of the Commercial Code; partnerships, limited partnerships, joint-stock companies and limited liability companies, excluding sports associations – are obliged to consolidate, since financial year ended 30 June 2016, the subsidiaries have been voluntarily consolidated at 30 June.

1.2. Legally subsidiary companies

Subsidiaries are all the entities over which LaLiga has or may have direct or indirect control, this being understood as the power to direct the financial and operating policies of a business in order to obtain economic benefits from its activities. When assessing whether LaLiga has control over another entity, the existence and effect of currently exercisable or convertible potential voting rights are considered. Subsidiaries are consolidated from the date on which control is transferred to the Group, and are excluded from consolidation on the date on which it ceases.



(In thousands of euros)

The detail of LaLiga's subsidiaries at 30 June 2021 is as follows:

		Share	holding		
	Registered	Cost in thousands	% on	Owner Company of the	
Company Name	Offices	of euros	Nominal	Shareholding	Activity
Sociedad Española de Fútbol Profesional, S.A.U.	Calle Torrelaguna, 60 - Madrid	2,104	100%	Liga Nacional de Fútbol Profesional	Provision of maintenance services for sports facilities.
LaLiga Servicios Digitales, S.L.U.	Calle Torrelaguna, 60 - Madrid	3	100%	Liga Nacional de Fútbol Profesional	Provision of digital and technological services related to sport and the defence of intellectual property rights.
LaLiga Content Protection, S.L.	Calle Torrelaguna, 60 - Madrid	3,585	75%	Liga Nacional de Fútbol Profesional	Provision of anti-piracy services
Sports Entertainment and Innovation, S.L.U.	Calle Torrelaguna, 60 - Madrid	-	100%	Liga Nacional de Fútbol Profesional	Provision of services to develop and exploit products of a digital and technological nature, consulting in new technologies and development of products and services to preserve intellectual property rights.
Digital & Sports Innovation, S.L.U.	Calle Torrelaguna, 60 - Madrid	6	100%	Liga Nacional de Fútbol Profesional	Provision of professional services to develop and exploit products of a digital and technological nature.
LaLiga Tech, S.L.U.	Calle Torrelaguna, 60 - Madrid	802	100%	Liga Nacional de Fútbol Profesional	Development, maintenance, marketing and evolution of computer applications and/or tools and provision of services related to these tools.
LaLiga Entertainment, S.L.U.	Calle Torrelaguna, 60 - Madrid	3	100%	Liga Nacional de Fútbol Profesional	Development, promotion and commercial marketing of entertainment attractions for physical and/or virtual users located in certain theme, amusement or leisure parks
LaLiga DMCC (previously named LNFP FZE)	Dubai Airport Free Zone, Dubai	14	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities
La Liga (USA) Inc.	1460 Broadway, Office 6059 New York, New York 10036	-	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities
Beijing Spanish Football League Consulting Co., Ltd.	Room 503 in 501, 4th Floor, No. 3 Building, No.8 Wangjing Street, Chaoyang District, Beijing	46	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities
La Liga South Africa Proprietary Limited	10th Floor South Tower 140 West Street Sandton 2146 Johannesburg	-	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities



(In thousands of euros)

Shareholding						
Company Name	Registered Offices	Cost in thousands of euros	% on Nominal	Owner Company of the Shareholding	Activity	
LaLiga LFP Mex, S.R.L.C.V.	Montes Urales 424, Lomas- Virreyes, Lomas de Chapultepec V Sección, 11000, Mexico City	-	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities	
LaLiga Singapore Pte. Ltd.	1 Kim Seng Promenade #17-01 Great World City Singapore 237994	-	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities	

During financial year ended 30 June 2020, LaLiga formed a new company in Spain called Sports Entertainment and Innovation, S.L.U. through a monetary contribution of three thousand euros to the share capital on 14 February 2020. Subsequent to the commercial incorporation of the entity – on 16 June 2020 – LaLiga made a non-monetary contribution using intangible assets and property, plant and equipment amounting to 799 thousand euros. The non-monetary contribution was split between a capital increase of 92 thousand euros and a share premium of 706 thousand euros. The corporate purpose of this company is the provision of services to develop and exploit products of a digital and technological nature, consulting in new technologies and development of products and services to preserve intellectual property rights. The company began operations on 14 February 2020.

Sports Entertainment and Innovation, S.L.U. has:

- A business unit formed by the set of assets and liabilities that make up the OTT business consisting
 of the multi-channel digital platform dedicated to the distribution of sports content ("OTT
 Business").
- A business unit made up of the contents that feed the multi-channel digital platform and that are not part of the OTT Business ("Content Business").

Subsequently, on 27 May 2021, and within the restructuring process that LaLiga intends to carry out to rationalise its activity, achieve better management and maximise the value of its assets and businesses, with a special emphasis on the exploitation of the LaLiga's technology branch (see Note 2.2), LaLiga – as Sole Partner of Sports Entertainment and Innovation, S.L.U. – approved the full spin-off, separating the "OTT Business" and the "Content Business" through the transfer, as a unit and by universal succession, of both businesses – with accounting effects at 1 July 2020 based on the application of the Registration and Valuation Regulation 21.2 – to the following companies.

- Digital & Sports Innovation, S.L.U. that receives the "Content Business". This company was
 incorporated on 27 April 2021 through a monetary contribution of three thousand euros to the
 share capital, and its corporate purpose is to provide professional services to develop and exploit
 digital and technological products.
- LaLiga Tech, S.L.U. that receives the "Platform Business". This company was incorporated on 27
 April 2021 through a monetary contribution of three thousand euros to the share capital, and its
 corporate purpose is the development, maintenance, marketing and evolution of computer
 applications and/or tools and provision of services related to these tools.



(In thousands of euros)

During the financial year ended 30 June 2021, LaLiga formed a new company in Spain called LaLiga Entertainment, S.L.U., whose corporate purpose is the development, promotion and commercial marketing of entertainment attractions for physical and/or virtual users located in certain theme, amusement or leisure parks The company began operations on 1 March 2021. LaLiga Entertainment, S.L.U. is managed independently from LaLiga, as is expected to become a joint venture with the entry of new partners.

Additionally, during financial year ended 30 June 2021, LaLiga formed a new company in Spain called LaLiga Content Protection, S.L. through a monetary contribution of three thousand euros to the share capital on 21 July 2020. The corporate purpose of this new company is the provision of anti-piracy services. Subsequent to the commercial incorporation of the entity – on 30 October 2020 – LaLiga made a non-monetary contribution using intangible assets and property, plant and equipment amounting to 3,582 thousand euros. The non-monetary contribution is split between a capital increase of 212 thousand euros and a share premium of 3,370 thousand euros.

Likewise, on 30 October 2020, Robota, S.L. made a non-monetary contribution in the capital of this entity through intangible assets amounting to 2,148 thousand euros. The non-monetary contribution is split between a capital increase of 72 thousand euros, representing 25% of the share capital, and a share premium of 2,076 thousand euros.

With respect to Sociedad Española de Fútbol Profesional, S.A.U. and Servicios, Infraestructuras y Mantenimiento en el Deporte, S.L.U., on 1 December 2020, LaLiga – as Sole Shareholder of Sociedad Española de Fútbol Profesional, S.A.U. – approved the merger through absorption of Servicios, Infraestructuras y Mantenimiento en el Deporte, S.L.U. (absorbed company) by Sociedad Española de Fútbol Profesional, S.A.U. (absorbing company), with the former being dissolved without liquidation and the transfer of all its corporate assets to the latter as a unit. On 9 March 2021, the merger operation was registered in the Mercantile Registry, consequently closing the absorbed company (Servicios, Infraestructuras y Mantenimiento en el Deporte, S.L.U.).

The detail of LaLiga's subsidiaries at 30 June 2020 was as follows:

		Share	holding		
Company Name	Registered Offices	Cost in thousands of euros	% on Nominal	Owner Company of the Shareholding	Activity
Sociedad Española de Fútbol Profesional, S.A.U.	Calle Torrelaguna, 60 - Madrid	2,104	100%	Liga Nacional de Fútbol Profesional	Provision of maintenance services for sports facilities.
Servicios, Infraestructuras y Mantenimientos en el Deporte, S.L.U.	Calle Torrelaguna, 60 - Madrid	200	100%	Sociedad Española de Fútbol Profesional, S.A.U.	Provision of maintenance services for sports facilities.
LaLiga Servicios Digitales, S.L.U.	Calle Torrelaguna, 60 - Madrid	3	100%	Liga Nacional de Fútbol Profesional	Provision of digital and technological services related to sport and the defence of intellectual property rights.
Sports Entertainment and Innovation, S.L.U.	Calle Torrelaguna, 60 - Madrid	801	100%	Liga Nacional de Fútbol Profesional	Provision of services to develop and exploit products of a digital and technological nature, consulting in new technologies and development of products and services to preserve intellectual property



(In thousands of euros)

		Share	holding	O111110 0 11	
Company Name	Registered Offices	Cost in thousands of euros	% on Nominal	Owner Company of the Shareholding	Activity rights.
LaLiga DMCC (previously named LNFP FZE)	Dubai Airport Free Zone, Dubai	14	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities
La Liga (USA) Inc.	1460 Broadway, Office 6059 New York, New York 10036	-	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities
Beijing Spanish Football League Consulting Co., Ltd.	Room 503 in 501, 4th Floor, No. 3 Building, No.8 Wangjing Street, Chaoyang District, Beijing	46	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities
La Liga South Africa Proprietary Limited	10th Floor South Tower 140 West Street Sandton 2146 Johannesburg	-	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities
LaLiga LFP Mex, S.R.L.C.V.	Montes Urales 424, Lomas- Virreyes, Lomas de Chapultepec V Sección, 11000, Mexico City	-	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities
LaLiga Singapore Pte. Ltd.	1 Kim Seng Promenade #17-01 Great World City Singapore 237994	-	100%	Liga Nacional de Fútbol Profesional	Promotion and consulting on sporting activities

The assumptions under which these companies are consolidated correspond to the situations contemplated in Art. 2 of the NOFCAC (Rules for the Preparation of Annual Accounts), as stated below:

- 1. When the parent company is in relation to another company (subsidiary) in one or more of the following situations:
 - a) That the parent company holds the majority of the voting rights.
 - b) That the parent company has the power to appoint or remove the majority of the members of the management body.
 - c) That the parent company may hold, by virtue of agreements entered into with other partners, the majority of the voting rights.
 - d) That, using its votes, the parent company has appointed the majority of the members of the management body, who will be in their position at the time when the consolidated accounts are to be prepared and during the two immediately preceding financial years. This circumstance is presumed when the majority of the members of the management body of the controlled company are members of the management body or senior managers of the parent company or another controlled by it.
- 2. When a parent company holds half or less of the voting rights, even where it barely owns or does not have a shareholding in the other company, or when the management power has not been made



(In thousands of euros)

explicit (special purpose entities), but partakes in the risks and benefits of the entity, or has the capacity to participate in the operating and financial decisions of it.

All subsidiaries, except LaLiga Entertainment, S.L.U., Beijing Spanish Football League Consulting Co., Ltd. and LaLiga LFP Mex, S.R.L.C.V., whose financial year ends on 31 December, have a year-end of 30 June.

None of the companies included in the consolidation scope is listed on the stock exchange. There are no significant differences between the valuation criteria of the parent company and its subsidiaries.

1.3. Multi-group companies

Multi-group companies are those that are managed by the Group together with other companies outside the Group.

The detail of multi-group companies at 30 June 2021 is as follows:

Company Name	Registered Offices	Cost in thousands of euros	% on Nominal	Owner Company of the Shareholding	Activity
LaLiga North America, LLC	423 West 55th Street, 11th Floor New York, NY 10019	-	50%	LaLiga (USA), Inc.	Promotion and marketing of the LaLiga brand.
Spanish Football Sports & Entertainment (Shanghai) Co., Ltd.	Unit 2508, 25th Floor, No. 233 Tai Cang Road, Huang Pu District, Shanghai	-	50%	Beijing Spanish Football League Consulting Co., Ltd.	Promotion and consulting on sporting activities

The year-end for these companies is 31 December.

The detail of multigroup companies at 30 June 2020 was as follows:

Company Name	Registered Offices	Cost in thousands of euros	% on Nominal	Owner Company of the Shareholding	Activity
LaLiga North America, LLC	423 West 55th Street, 11th Floor New York, NY 10019	-	50%	LaLiga (USA), Inc.	Promotion and marketing of the LaLiga brand.

1.4. Associated companies

Associated companies are all entities over which any of the companies included in the consolidation exert significant influence. It is understood that there is significant influence when the Group has a shareholding in the company and the power to intervene in financial and operating policy decisions, without actually having control.



(In thousands of euros)

The detail of associated companies at 30 June 2020 and 2019 is as follows:

Company Name	Registered Offices	Cost in thousands of euros	% on Nominal	Owner Company of the Shareholding	Activity	
Asociación de Ligas Profesionales Españolas	Calle Torrelaguna, 60 - Madrid	-	25%	Liga Nacional de Fútbol Profesional	Promotion defence professional sports	and of

The year-end for this association is 30 June.

2. Presentation basis of the consolidated annual accounts

2.1 True and fair image

The consolidated annual accounts have been prepared from the accounting records of LaLiga and the consolidated companies and include the adjustments and reclassifications necessary for the temporal and valuation uniformity with the accounting criteria established by the Group.

These consolidated annual accounts are presented in accordance with current commercial legislation, included in the Commercial Code amended in accordance with Law 16/2007 on the reform and adaptation of commercial legislation in accounting matters for its international harmonisation based on the regulations of the European Union, Royal Decree 1514/2007 approving the General Accounting Plan, and Royal Decree 1159/2010 and Royal Decree 602/2016 approving the rules for the preparation of consolidated annual accounts in all matters that do not oppose the provisions of the aforementioned commercial reform, in order to show the true and fair image of the consolidated equity, the financial position and results of the Group, as well as the veracity of the cash flows in the consolidated cash flows statement.

The members of LaLiga's Executive Committee estimate that the consolidated annual accounts for financial year ended 30 June 2021, which were prepared on 27 September 2021, will be approved by the Assembly without any amendments.

2.2 Critical aspects of the assessment and estimation of uncertainty

The preparation of the consolidated annual accounts requires the Group to use certain estimates and judgements in relation to the future that are continuously evaluated and based on historical experience and other factors, including expectations of future events that are believed to be reasonable under certain circumstances. The resulting accounting estimates, by definition, will rarely match the corresponding actual results.

The consolidated annual accounts have been adapted to the General Accounting Plan for "Sports Public Limited Companies" pursuant to Royal Decree 1564/1989 and always giving due consideration to the general mandatory criteria and rules emanating from the General Accounting Plan, Royal Decree 1514/07 of 20 November and the rules and resolutions of the Accounting and Auditing Institute.

Recognition of income

LaLiga and its subsidiaries recognise income pursuant to that described in Note 3.16 Recognition of income.



(In thousands of euros)

Income tax

LaLiga is subject to income tax in many jurisdictions. A significant degree of judgement is required to determine the provision for worldwide income tax. There are many transactions and calculations whereby the ultimate tax determination is uncertain during the ordinary course of business. LaLiga recognises liabilities for eventual tax claims based on the estimate of whether additional taxes will be necessary. When the final tax result of these matters differs from the amounts initially recognised, such differences will have an effect on income tax and provisions for deferred taxes in the year in which such determination is made.

Neither LaLiga nor any of its subsidiaries is within a tax consolidation perimeter. For this reason, the expenses for corporation tax or the like comprise the aggregate of the expense for this concept of LaLiga and its subsidiaries.

Going concern

At the end of financial year ended 30 June 2021, the Group had negative working capital amounting to 33,974 thousand euros. The negative working capital generated by the Group in the year includes 522,136 thousand euros included under "Short-term accruals", mainly composed of the advance management of billings with audiovisual business operators and not represented by a real cash outflow obligation. This situation will be reversed, i.e., the working capital will become positive, with the usual flow of the Association's operations.

Likewise, at the end of financial year ended 30 June 2021, the Group presents negative equity of 4,253 thousand euros as a result of losses for the year of 16,245 thousand euros. At 27 September, the date these consolidated annual accounts were prepared, equity is positive.

The losses mentioned in the preceding paragraph mainly correspond to the information described in note 1 and, accordingly during financial year ended 30 June 2021, the Parent Association has undertaken a corporate restructuring process to rationalise its activity and maximise the value of its assets and businesses with special emphasis on the technology branch developed by LaLiga up to that date (see notes 1 and 26). This process is in its development and investment phase. The business plans of these companies contemplate the generation of future benefits in upcoming years, and require financing from LaLiga or third parties until such benefits occur.

In this sense, while this result occurs and following prudent criteria, the Group's technology companies have not recorded the expenses related to the development of computer applications incurred during financial year ended 30 June 2021 as a higher value of the asset (see Notes 3.3 and 5).

On the other hand, it is important to note that, in the first three months since the launch of LaLiga Tech, S.L., opportunities have opened on the five continents.

Additionally, contracts worth 963 thousand euros have been closed in these three months, of which 39% is concentrated in ten Content Protection clients – 378 thousand euros – and 61% is the contract with World Padel Tour – 585 thousand euros.

Likewise, the LaLiga agreement with the CVC investment fund whereby this investor contributes funds amounting to 2,000 million euros to clubs to improve professional football competitions organised by Lating and, therefore, to maximise the value of the audiovisual rights and, in general, to develop the other

(In thousands of euros)

businesses, will generate a series of additional synergies with other competitions in which CVC is involved (Six Nations Rugby Tournament, Pro14, Premiership Rugby, Voleyball World, etc.) that will accelerate growth in the technology business, without, of course, taking into account the contribution to the development of the business that their successful experience in other sports investments will bring to the development of LaLiga (Formula One, MotoGP, etc.).

Finally, and regarding the development and marketing of LaLiga's OTT, LaLiga SportsTV, it is important to consider that a payment service will be applied to certain content from 1 October, which will imply the start of monetising the development carried out up to this point.

Considering the foregoing, these consolidated annual accounts have been prepared under the principle of a going concern assuming compliance with the aforementioned business plans.

3. Registration and valuation standards

3.1. Subsidiaries

3.1.1. Acquisition of control

Acquisitions by LaLiga of control over a subsidiary constitute a business combination that is accounted for in accordance with the acquisition method. This method requires the acquiring company account for the identifiable assets acquired and the liabilities assumed in a business combination on the acquisition date, as well as, where appropriate, the corresponding goodwill or negative differences. Subsidiaries are consolidated from the date on which control is transferred to the Group, and are excluded from consolidation on the date on which it ceases.

The acquisition cost is determined as the sum of the fair values of the assets delivered, the liabilities incurred or assumed and the equity instruments issued by the acquirer on the acquisition date as well as the fair value of any contingent consideration that depends on future events or meeting certain conditions, which must be recorded as an asset, a liability or as equity pursuant to their nature.

Expenses related to the issue of equity instruments or financial liabilities delivered are not part of the cost of the business combination, and are recorded in accordance with the rules applicable to financial instruments (Notes 3.7 and 3.11). Fees paid to legal advisors or other professionals involved in the business combination are recognised as expenses as they are incurred. Neither the expenses generated internally for these concepts, nor those that, where appropriate, would have been incurred by the acquired entity included in the cost of the combination.

On the acquisition date, the excess of the cost of the business combination, over the proportional part of the value of the identifiable assets acquired less that of the assumed liability representing the shareholding in the capital of the acquired company, is recognised as goodwill. In the exceptional event that this amount exceeds the cost of the business combination, the excess will be recorded in the profit and loss account as income.

In the case of LaLiga, all subsidiaries have been incorporated by the former, therefore they have not been incorporated into the consolidated group as a result of an acquisition.



(In thousands of euros)

3.1.2. Consolidation method

Assets, liabilities, income, expenses, cash flows and other items in the Group companies' annual accounts are included in the consolidated accounts of LaLiga and subsidiaries using the global integration method. This method requires the following:

- Consistency in timing. The consolidated annual accounts are established on the same date and period as the annual accounts of the company obliged to consolidate. The inclusion of companies whose year-end differs is done through interim accounts referred to the same date and same period as the consolidated accounts.
- 2. Consistency in valuation. Assets and liabilities, income and expenses, and other items in LaLiga companies' annual accounts have been valued following uniform methods. Those assets or liabilities, or income or expenses that have been valued according to non-uniform criteria with respect to those applied in the consolidation have been valued again, making the necessary adjustments, for the sole purpose of consolidation.
- 3. Aggregation. The different items of the previously uniform individual annual accounts are aggregated according to their nature.
- 4. Investment-equity elimination. The accounting values representing the equity instruments of the subsidiary directly or indirectly owned by the parent company, are offset by the proportional part of the equity items of the aforementioned subsidiary attributable to such interests, generally on the base of the values resulting from applying the aforementioned acquisition method. In consolidations subsequent to the year in which control was acquired, the excess or shortfall of the equity generated by the subsidiary company from the acquisition date that is attributable to the parent company is presented in the consolidated balance sheet within the reserves or adjustments items for changes in value, depending on their nature. The part attributable to external partners is recorded under "External Partners".
- 5. Shareholding of external partners. The valuation of the external partners is made based on their effective shareholding in the equity of the subsidiary once the previous adjustments have been incorporated. Consolidation goodwill is not attributed to external partners. The excess between the losses attributable to the external partners of a subsidiary and the part of equity that corresponds to them proportionally is attributed to them, even when this implies a debit balance in said item.
- 6. Eliminations of intragroup items. Credits and debts, income and expenses and cash flows between Group companies are eliminated in full. Likewise, the results produced by internal transactions are eliminated in full and deferred until they are carried out with third parties unrelated to LaLiga.

3.1.3. Loss of control

When control of a subsidiary is lost, the following rules are observed:

- a) For consolidation purposes, profit or loss recognised in the individual annual accounts is adjusted;
- b) If the subsidiary is classified as multi-group or associate, it is consolidated and the equity method is initially applied, considering the fair value of the shareholding retained on that date for the purposes of its initial valuation;

(In thousands of euros)

- c) The equity shareholding of the subsidiary company that is retained after the loss of control and that does not form part of the consolidation scope will be valued in accordance with the criteria applicable to financial assets (see Note 3.7), with its fair value on the date it ceases to form part of the aforementioned scope taken as its initial valuation.
- d) An adjustment is recognised in the consolidated profit and loss account to show the shareholding of the external partners in the income and expenses generated by the subsidiary in the year up to the date when control was lost, and in the transfer to the profit and loss account of the income and expenses recognised directly in equity.

3.2. Associates and multi-group

3.2.1. Proportional integration method

Multi-group companies are included in the consolidated annual accounts by applying the proportional integration method.

Application of the proportional integration method consists of including the portion of assets, liabilities, income, expenses, cash flows and other items of the multi-group company in the consolidated annual accounts, corresponding to the percentage of their equity held by LaLiga companies, notwithstanding the previous unifications and the pertinent adjustments and eliminations.

Application of the proportional integration method is carried out in accordance with the same rules as those described in the previous section for the global integration method, particularly as it affects the application of the acquisition method and the calculation of goodwill and the negative consolidation difference, although, taking into account the following:

- The items are aggregated in the proportion represented by the shareholding of LaLiga companies in the equity of the multi-group company;
- Credits and debits, income and expenses, cash flows and results of operations with the multi-group companies are eliminated in the proportion represented by the shareholding of LaLiga companies in the equity of the multi-group;
- There is no external partners item of the multi-group company;

3.2.2. Loss of the status of associate or multi-group company

Any shareholding in the equity of a company that is held after the status as a multi-group or associate company is lost is valued in accordance with the accounting policies applicable to financial instruments (see Notes 3.7 and 3.11), with its initial cost considered as the consolidated book value on the date they cease to form part the consolidation scope.

If the associate or multi-group company becomes a subsidiary, Note 3.1 applies.

If an associate is classified as a multi-group (and the proportional integration method is applied), the equity items attributable to the previous shareholding are maintained, and the proportional integration method indicated in Note 3.2.1 applied.



(In thousands of euros)

If a multi-group company (consolidated by the proportional integration method) is classified as an associate, it is initially accounted for using the equity method based on the consolidated assets and liabilities attributable to said shareholding, keeping the equity items attributable to the retained shareholding on the balance sheet.

3.3. Intangible assets

a) Patents and trademarks

Patents and trademarks have a defined useful life and are valued at cost less accumulated amortisation and recognised impairment losses. Amortisation is calculated using the straight-line method to allocate the cost of patents and trademarks over their estimated useful life (10 years).

b) Computer software

Computer software licences acquired from third parties are capitalised on the basis of the costs incurred to acquire and prepare them for use. These costs are amortised over their estimated useful lives (maximum of 5 years).

Expenses related to the upkeep of computer software are recognised as an expense when incurred. Costs directly related to the production of unique and identifiable computer software controlled by the Group, and which are likely to generate economic benefits in excess of costs for more than one year, are recognised as intangible assets. Direct costs include the costs of the staff developing the software and an appropriate percentage of overheads. These costs are recognised as assets and amortised over their estimated useful lives (which do not exceed 5 years).

Computer software development costs recognised as assets are amortised over their estimated useful lives (which do not exceed 5 years).

However, as stated in Notes 2.2 and 5, and following prudent criteria, the Group's technology companies have not recorded the expenses related to the development of computer applications incurred during financial year ended 30 June 2021 as a higher value of the asset.

3.4. Property, plant and equipment

Property, plant and equipment items are recognised at their acquisition price or production cost less accumulated depreciation and the accumulated amount of recognised losses, as a consequence of impairment where applicable.

The amount of work carried out by the company for its own property, plant and equipment is calculated by adding the direct or indirect costs attributable to said assets to the purchase price of the consumables.

The costs of expanding, modernising or improving property, plant and equipment are incorporated into the asset as a higher value of the good only when they involve an increase in its capacity, productivity or lengthening of its useful life, and whenever it is possible to know or estimate the accounting value of items that are derecognised from the inventory due to having been replaced.



(In thousands of euros)

Major repair costs are capitalised and amortised over the estimated useful life, while recurring maintenance expenses are charged to the profit and loss account during the year in which they are incurred.

The depreciation of property, plant and equipment, with the exception of land that is not depreciated, is systematically calculated using the straight-line method based on its estimated useful life, taking into account the depreciation actually suffered by its operation, use and enjoyment. The estimated useful lives are:

	Years of estimated useful	
	life	
Buildings	50	
Technical facilities	10	
Furniture	10	
Information processing equipment	5	

The residual value and the useful life of the assets are reviewed on the date of each balance sheet and adjusted if necessary.

When the book value of an asset is higher than its estimated recoverable amount, its value is immediately reduced to its recoverable amount.

Gains and losses from the sale of property, plant and equipment are calculated by comparing the income obtained from the sale with the book value and are recorded in the profit and loss account.

3.5. Investment property

Investment property includes an owned commercial premise and a garage space in Malaga that are held to obtain long-term income and are not occupied by LaLiga or its subsidiaries. The items included in this heading are shown at their acquisition cost less their corresponding accumulated depreciation and any impairment losses they have undergone.

The straight-line method is used to calculate the depreciation on investment property based on the estimated useful life for them, which is 25 years.

3.6. Swaps

When a tangible, intangible asset or investment property is acquired through a commercial swap, it is valued at the fair value of the asset delivered plus the monetary counterparts delivered in exchange, except when there is clearer evidence of the asset received and with the limit of this. For these purposes, the Group considers that a swap has a commercial nature when the make up of the cash flows of the fixed assets received differs from the make up of the cash flows of the asset delivered or the present value of the cash flows after tax of the activities affected by the swap is modified. Furthermore, any of the above differences must be significant in relation to the fair value of the assets exchanged.



(In thousands of euros)

3.7. Financial assets

a) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not traded on an active market.

Current assets are classified under "Credits to companies" and "Trade debtors and other accounts receivable", except for maturities over 12 months from the balance sheet date, which are classified as non-current assets.

These financial assets are initially valued at their fair value, including the directly attributable transaction costs and subsequently at amortised cost, recognising accrued interest based on their effective interest rate, understood as the discount rate that equals the book value of the instrument with all its estimated cash flows until its maturity.

Notwithstanding the foregoing, both at the time of initial recognition and subsequently, credits for commercial operations with a maturity of no more than one year are valued at their par value provided that the effect of not updating the flows is not significant.

At least at the close of the financial year, the necessary valuation corrections for impairment are made if there is objective evidence that not all the amounts owed will be collected.

The amount of the impairment is the difference between the asset's book value and the present value of the estimated future cash flows, discounted at the effective interest rate at the time of initial recognition. Value corrections, as well as their reversal, are recognised in the profit and loss account.

Financial assets are derecognised on the balance sheet when all the risks and benefits inherent to the ownership of the asset are substantially transferred. In the specific case of accounts receivable, it is understood that this fact generally occurs if the risks of insolvency and default have been transferred.

b) Investments held to maturity

Financial assets held to maturity are debt securities with fixed or determinable charges and fixed maturities traded on an active market where the Group's Management has the effective intention and capacity to hold until maturity.

If the Group were to sell a non-negligible amount of financial assets held to maturity, the entire category would be reclassified as available for sale.

These financial assets are included in non-current assets, except those with a maturity of less than 12 months from the balance sheet date, which are classified as current assets.

The valuation criteria for these investments are the same as for loans and receivables.

Financial assets are derecognised on the balance sheet when all the risks and benefits inherent to the ownership of the asset are substantially transferred. In the specific case of accounts receivable, it is understood that this fact generally occurs if the risks of insolvency and default have been transferred.



(In thousands of euros)

3.8. Financial derivatives and accounting hedges

Both initially and at subsequent times, financial derivatives are valued at their fair value. The method for recognizing the resulting gains or losses depends on whether the derivative has been designated as a hedging instrument or not and, where appropriate, on the type of hedge.

Cash flow hedges

The effective part of changes in the fair value of derivatives that are designated and qualify as cash flow hedges are temporarily recognised in equity. Their allocation to the profit and loss account is made in the years in which the expected hedged operation affects the result, unless the hedge corresponds to a forecast transaction that ends in the recognition of a non-financial asset or liability, in which case the amounts recorded in equity are included in the cost of the asset when it is acquired or the liability when it is assumed.

The loss or gain related to the ineffective part is recognised immediately in the profit and loss account.

Hedging instruments are valued and recorded according to their nature to the extent that they are not, or cease to be, effective hedges.

In the case of derivatives that do not qualify for hedge accounting, the gains and losses on their fair value are immediately recognised in the profit and loss account.

3.9. Inventories

Inventories are valued at the lower of their cost or their net realisable value. When the net realisable value of the inventories is lower than their cost, the appropriate value adjustments will be made, recognising them as an expense in the profit and loss account. If the circumstances causing the value correction cease to exist, the amount of the correction is reversed and recognised as income in the profit and loss account.

For inventories needing more than a year to be in a position to be sold, financial expenses are included in the cost on the same terms provided for fixed assets.

3.10. Equity

The social fund is made up of the accumulated amount of surpluses (profits) and deficits (losses) from previous years, as well as contributions made by clubs/SADs.

3.11. Financial liabilities

Debits and payables

This category includes debits for trade operations and debits for non-trade operations.

These borrowings are classified as current liabilities, unless the Group has an unconditional right to defer their settlement for at least 12 months after the balance sheet date.



(In thousands of euros)

These debts are initially recognised at their fair value adjusted for directly attributable transaction costs, and subsequently recorded at their amortised cost according to the effective interest rate method. Said effective interest is the discount rate that equals the book value of the instrument with the expected flow of future payments foreseen until the maturity of the liability.

Notwithstanding the foregoing, debits for trade operations maturing in under one year and that do not have a contractual interest rate are valued, both initially and subsequently, at their par value when the effect of not updating the flows of cash is not significant.

In the event of a renegotiation of existing debts, it is considered that there are no substantial modifications of the financial liability when the lender of the new loan is the same as the one that granted the initial loan and the present value of the cash flows, including net commissions, does not differ by more than 10% from the present value of the cash flows pending payment of the original liability calculated under the same method.

3.12. Current and deferred taxes

The Group's income tax expense arises from the addition of said tax of the different companies included in the consolidated scope. This occurs as a consequence of the non-existence of a tax consolidation.

The income tax expense (income) is the amount that, for this concept, accrues in the year and that includes both the current tax expense (income) and deferred tax.

Both current and deferred tax expense (income) is recorded in profit and loss account. However, the tax effect related to items that are recorded directly in equity is recognised in equity.

Current tax assets and liabilities will be valued at the amounts expected to be paid or recovered from the tax authorities, in accordance with current or approved regulations and pending publication on the yearend date.

Deferred taxes are calculated, in accordance with the liability method, on the temporary differences that arise between the taxable bases of assets and liabilities and their book values.

However, deferred taxes are not recognised if arise from the initial recognition of an asset or a liability in a transaction other than a business combination that at the time of the transaction did not affect the accounting result or the taxable base of the tax. The deferred tax is determined by applying the regulations and the tax rates approved or about to be approved on the balance sheet date and expected to apply when the corresponding deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available with which to offset temporary differences and, therefore, given that LaLiga's objective is not to have profits, deferred tax assets are not recognised for temporary differences.



(In thousands of euros)

3.13. Employee benefits

a) Retirement award

LaLiga and Sociedad Española de Fútbol Profesional offer a retirement award to their retired employees. The right to this type of benefits is conditional on employee remaining with the company until their retirement and for a specified minimum number of years.

The expected costs of these benefits are accrued during the working life of the employees in accordance with an accounting method similar to that of defined contribution pension plans.

A defined contribution plan is one under which these entities make fixed contributions to a separate entity and have no legal, contractual or implicit obligation to make additional contributions if the separate entity does not have sufficient assets to meet the commitments assumed.

For defined contribution plans, these entities pay contributions to publicly or privately managed pension insurance plans on a mandatory, contractual or voluntary basis. Once the contributions have been paid, these entities are not required to make additional payments. Contributions are recognised as employee benefits when accrued. Prepaid contributions are recognised as an asset to the extent that a cash return or a reduction in future payments is available.

These entities recognise a liability for contributions to be made when, at the end of the year, there are unpaid accrued contributions.

b) Severance payments

Severance payments are paid to employees as a result of the Group's decision to terminate their employment contract before the normal retirement age or when the employee agrees to voluntarily resign in exchange for those benefits. The Group recognises these benefits when it has demonstrably undertaken to terminate workers in accordance with a detailed formal plan without the possibility of retirement or to provide severance pay as a result of an offer to encourage voluntary resignation. Benefits that are not to be paid in the twelve months following the balance sheet date are discounted to their current value.

c) Profit sharing and bonus plans

The Group recognises a liability and an expense for bonuses. A provision is recognised when it is contractually obligated or when past practice has created an implicit obligation.

3.14. Provisions and contingent liabilities

Provisions for litigation are recognised when the Group has a legal or implicit present obligation as a result of past events, and an outflow of resources will likely be necessary to settle the obligation and where the amount can be reliably estimated. Provisions for restructuring include penalties for cancellation of leases and severance payments to employees. Provisions for future operating losses are not recognised.

Provisions are valued at the present value of the amounts that are expected to be necessary to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and



(In thousands of euros)

the specific risks of the obligation. The adjustments in the provision due to its updating are recognised as a financial expense as they accrue.

Provisions with a maturity of less than or equal to one year, with a non-significant financial effect, are not discounted.

When part of the amount necessary to settle the provision is expected to be reimbursed by a third party, the reimbursement is recognised as an independent asset, provided that its receipt is practically certain.

On the other hand, contingent liabilities are considered to be those possible obligations arising as a result of past events, where the materialisation is conditioned on one or more future events outside the Group's control occurring, or not. These contingent liabilities are not subject to accounting records and details of them are presented in the consolidated report.

The Group has recorded provisions amounting to 10,913 thousand euros in its long-term provisions account (10,913 thousand euros at the end of the financial year to 30 June 2020), derived from the following events:

a) Provision to the Insolvency Guarantee Fund.

Within this account, the Parent Association provisioned the amounts derived from the application of that established in Article 59 of its Articles of Association for insolvent clubs. During financial year ended 30 June 2020, the Parent Association's Executive Committee decided to use this provision to mitigate the exceptional costs incurred as a consequence of the need to guarantee the safety of the competition, as well as its completion, given the situation generated by the coronavirus (COVID-19) (see Note 27). For this reason, at 30 June 2020, there was no provisioned amount pending application for this concept.

b) Provision to the Salary Guarantee Fund.

Within this account, the debit balances held with clubs where the Parent Association, in compliance with the provisions of the Collective Agreement signed with the Association of Spanish Footballers, has had to anticipate player salaries, are provisioned. The amount of the provision for this concept at year-end 30 June 2021 amounts to 10,913 thousand euros (10,913 thousand euros at year-end 30 June 2020).

Additionally, the Parent Association had recorded a provision of 17,364 thousand euros in its long-term provisions account until year-end 30 June 2020, which was allocated in the 2015/2016 season with the unused funds from the old compensation provision and allocation system for abandonment of category for sporting reasons that was replaced by the system currently in force contained in Book VIII of the General Regulations of LaLiga, implemented as a result of Royal Decree-Law 5/2015 of 30 April coming into force. This amount was available for use in exceptional situations.

During financial year ended 30 June 2020, the Executive Committee of the Parent Association made the decision to use this fund to compensate the exceptional costs that LaLiga had to bear to preserve safety and allow the completion of the competition given situation generated as a consequence of the coronavirus (COVID-19) (see Note 27).



(In thousands of euros)

At the end of financial years ended 30 June 2021 and 2020, a long-term provision is held for other responsibilities based on past events associated with the activity of the Parent Association and its subsidiaries.

3.15. Accruals

At the end of financial year ended 30 June 2021, the Consolidated Balance Sheet reflects accruals of liabilities for short-term anticipated income of 522,136 thousand euros (750,039 thousand euros at the end of financial year ended 30 June 2020), with the majority of this amount being income corresponding to audiovisual rights of contracts whose accrual will occur during the 2021/2022 season.

At the end of financial year ended 30 June 2021, the Consolidated Balance sheet does not reflect accruals of liabilities for long-term anticipated income, although it did reflect accruals of liabilities for long-term anticipated income at the end of financial year ended 30 June 2020 of 39,238 thousand euros. This amount resulted from the anticipated billings of audiovisual rights on international contracts whose accrual would occur after more than one year.

The asset reflects short-term anticipated expenses at the end of financial year ended 30 June 2021 of 2,666 thousand euros. At the end of financial year ended 30 June 2020, the asset reflected anticipated expenses of 84,422 thousand euros, the majority of which corresponded to amounts paid on account to clubs/SADs for part of the audiovisual rights for the entire season 2019/2020 and, to a lesser extent, expenses of the 2020/2021 season.

Similarly, at the end of financial year ended 30 June 2020, the Balance Sheet reflected accruals of assets for long-term anticipated expenses of 3,669 thousand euros, the total amount resulting from the anticipated billing for the use of Microsoft Azure.

3.16. Recognition of income

Income and expenses are allocated based on the accrual criterion, i.e., when the real flow of goods and services that they represent occurs, regardless of when the monetary or financial flow derived from them occurs. This income will be valued at the fair value of the consideration received, deducting discounts and taxes.

The recognition of sales income occurs at the time the significant risks and benefits inherent to the ownership of the sold good have been transferred to the buyer, with current management of said good, or control over it, being maintained.

Regarding income from the provision of services, these are recognised considering the degree of completion of the provision at the balance sheet date, as long as the result of the transaction can be reliably estimated.

a) Income from the assignment of trademark licences

LaLiga records the income received from the transfer of trademark licences based on the economic nature of the corresponding contracts. This income must correlate with the costs and compensation to be paid by LaLiga.



(In thousands of euros)

b) Income from the marketing of audiovisual contents exploitation rights.

Joint marketing of audiovisual rights RDL 5/2015

Regarding the income from the marketing of the audiovisual contents exploitation rights of football competitions in the First and Second Division National League Championship, and as a result of Royal Decree-Law 5/2015 of 30 April 2015 coming into force in the 2016/2017 season (modified by Royal Decree-Law 15/2020 21 April) regulating the centralised sale of these rights as well as the analysis and interpretation of national and international regulations, LaLiga acts as Principal in the management of the income and expenses associated with the marketing of these rights. Acting as Principal entails that all income and expenses associated with the marketing are recorded in LaLiga's consolidated annual accounts, pursuant to compliance with the following points:

- It assumes primary responsibility for the supply of goods and/or services.
- It has the capacity to set sales prices to end customers.
- It bears the credit risk assumed for the amount receivable from the customer.
- It has the freedom to choose its suppliers.
- It is consistent with the treatment applied during the 2015/2016 season in accordance with the statutory modifications approved in the Assembly.

c) Income from the distribution of the gambling tax on Sports Betting

Regarding the distribution of the gambling tax on Sports Betting corresponding to LaLiga, only the "remaining amounts" must be considered income attributable to LaLiga itself once the following applications have been made:

1) Payment of the debts contracted by LaLiga as a result of the early cancellation of the Recovery Plan, amounting to 1,001 thousand euros during financial year ended 30 June 2021 (897 thousand euros in financial year ended 30 June 2020).

This debt is associated with the 1991 Recovery Plan and corresponds to the payment this season of the loan requested by LaLiga in its day to remedy the debt that the clubs/SAD belonging to LaLiga had with the Mortgage Bank, the Higher Council for Sports, Social Security and the Public Treasury. On the other hand, another part of this debt was to cover the costs of restructuring works of stadiums in accordance with the requirements determined in RD 769/1993.

2) Secondly:

2.a) For the construction, expansion, remodelling, adaptation, improvement, maintenance, conservation of the sports facilities of the clubs/SAD belonging to Professional Football, amounting to 7,436 thousand euros during financial year ended 30 June 2021 (8,649 thousand euros in financial year ended 30 June 2020).

Pursuant to RD 203/2010 of 26 February approving the Regulation for the prevention of violence, racism, xenophobia and intolerance in sport, LaLiga is responsible for the prevention of such matters within the stadiums of league competition participants. To fulfil this task, the sole article of RD 566/2010 of 7 May establishes that an amount collected from the gambling tax is allocated



(In thousands of euros)

for this purpose.

2.b) To the guarantee and, where appropriate, to the payment of salary debts, in accordance with the aforementioned Royal Decree 566/2010 of 7 May, that the entities affiliated to LaLiga have with their players in accordance with the provisions of the Collective Agreement signed with the professional players' representatives. During the 2018/2019 season, 2,404 thousand euros was allocated to pay the salary debts that Club de Fútbol Reus Deportiu SAD had with its players. Should LaLiga recover any of the amounts used for these purposes, it must reincorporate them as a higher amount to be distributed in addition to the collection from Quinielas (football pools), as happened in financial year ended 30 June 2020 where an amount of 1,773 thousand euros was returned associated with Real Racing Club de Santander SAD.

As a consequence of that established in Annex I of the agreement signed on 25 August 2011 to call off the strike initiated by professional footballers, LaLiga guaranteed the debts that the clubs/SADs associated with it had with said footballers corresponding to seasons 2010/2011, 2011/2012, 2012/2013, 2013/2014 and 2014/2015. Part of said debt was included in the insolvency proceedings of some clubs/SADs and was subject to a withdrawal, the latter amount being that which will not be recoverable in the agreement phase that is being recovered by LaLiga from this tranche of Quinielas.

Therefore, and in accordance with the foregoing and to the extent that LaLiga is a mere distribution instrument, the payments made for the aforementioned items should not be considered expenses nor their financing income, but are payments and collections whose control must be made on Balance sheet accounts.

The amount corresponding to LaLiga in financial year ended 30 June 2021 for its part of the distribution of the gambling tax on Sports Betting amounted to 16,237 thousand euros (16,171 thousand euros in financial year ended 30 June 2020). Additionally, an amount of 102 thousand euros has been recovered from the financing of works charged to Quinielas (75 thousand euros in financial year ended 30 June 2020), plus the amount returned from salary debts that has amounted to 0 euros (1,773 thousand euros in financial year ended 30 June 2020), thus resulting in the final amount collected of 16,339 thousand euros (18,019 thousand euros in financial year ended 30 June 2020). At 30 June 2021, there is no amount pending collection with the Higher Council for Sports (2,351 thousand euros at 30 June 2020 that has been collected during the current financial year), see Note 9.

- 3) The remaining amounts, once the applications of the two previous sections have been made, will be distributed as follows:
 - 3.a) 60% of the remaining amounts resulting from deducting the total amount received in financial year ended 30 June 2021 by LaLiga from the distribution of the gambling tax on Sports Betting that amounted to 16,237 thousand euros (16,171 thousand euros in financial year ended 30 June 2020) plus the amount recovered from the financing of works charged to Quinielas, which amounted to 102 thousand euros (75 thousand euros in financial year ended 30 June 2020) plus the amount repaid from salary debts that amounted to 0 euros (1,773 thousand euros in financial year ended 30 June 2020), i.e., 16,339 thousand euros (18,019 thousand euros in financial year ended 30 June 2020) derived from the amounts of the previous sections 1), 2.a) and 2.b), and that will be distributed directly to the clubs without being considered in LaLiga's Profit and Loss Account.



(In thousands of euros)

3.b) The remaining 40% will be recorded in LaLiga's Profit and Loss Account as income for the latter, amounting to 3,161 thousand euros during financial year ended 30 June 2021 (3,389 thousand euros in financial year ended 30 June 2020).

The summary of all the above can be viewed in the following table:

			Thousands of
			euros
		30.06.2021	30.06.2020
Amounts to distribute			
Collections from Quinielas		16,237	16,171
Refunds of salary debts		-	1,773
Recovery of works financing		102	75
Total to distribute		16,339	18,019
Amounts with specific allocations			
Recovery Plan		(1,001)	(897)
Facilities		(7,436)	(8,649)
Player salary guarantee			- · · · · · · · · · · · · · · · · · · ·
Remaining amounts		7,902	8,472
Direct payment to clubs	60%	4,741	5,083
LaLiga income	40%	3,161	3,389

d) Provision of maintenance services for sports venues

The Group provides maintenance services, an activity that is complemented by the provision of supplies and other sundry services. Maintenance services are done via a fixed price contract, for an annual period.

Income derived from fixed-price contracts corresponding to the provision of maintenance services is recognised based on the degree of completion method. Under this method, income is generally recognised based on the services performed to date as a percentage of the total services to be performed.

Income derived from the provision of supplies and other sundry services is generally recognised in the period in which the services are provided on a linear basis over the duration of the project.

e) Provision of digital and technological services

The Group provides of digital and technological services related to sport as well as the defence of intellectual property rights.

Regarding income from providing this type of services, this is recognised considering the degree of completion of the provision at the consolidated balance sheet date, as long as the result of the transaction can be reliably estimated.



(In thousands of euros)

3.17. Leases

a) When a Group company is the lessee – Finance lease

The Group leases certain property, plant and equipment. Leases of property, plant and equipment in which the Group substantially holds all the risks and benefits derived from ownership are classified as finance leases. Finance leases are capitalised at the beginning of the lease at the lower of the fair value of the leased property or the current value of the minimum payments agreed for the lease. The implicit interest rate of the contract is used to calculate the current value, or the Group's interest rate for similar operations if the former capnot be determined

Each lease payment is distributed between the liability and the financial charge. The total financial charge is distributed over the lease term and charged to the profit and loss account in the year it accrues by applying the effective interest rate method. Contingent instalments are expenses in the year they are incurred. The corresponding lease obligations, net of financial charges, are included in "Financial lease creditors". Fixed assets acquired under a financial lease are depreciated over their useful life or the duration of the contract, whichever is the shorter.

b) When a Group company is the lessee – Operating lease

When assets are leased under a finance lease, the current value of the lease payments discounted at the implicit interest rate of the contract is recognised as a receivable. The difference between the gross amount receivable and the current value of said amount, corresponding to unearned interest, is charged to the consolidated profit and loss account in the year that said interest is accrues, in accordance with the effective interest rate method.

Leases in which the lessor retains a significant part of the risks and benefits derived from ownership are classified as operating leases. Operating lease payments (net of any incentive received from the lessor) are charged to the profit and loss account in the year they accrue on a straight-line basis over the lease period.

c) When a Group company is the lessor

When assets are leased under an operating lease, the asset is included in the balance sheet according to its nature. Income derived from the lease is recognised on a straight-line basis over the term of the lease.

3.18. Transactions in foreign currency

a) Functional and presentation currency

The functional currency is the currency of the main economic environment in which the Group operates. In other words, the currency of the environment in which the Group generates and uses cash. The Group's consolidated annual accounts are presented in euros, which is the Group's presentation and functional currency.



(In thousands of euros)

b) Conversion of financial statements in currencies other than the euro

The conversion of LaLiga company's annual accounts whose functional currency differs from the euro is carried out in accordance with the following rules:

- Assets and liabilities are converted at the closing exchange rate, this being the average spot rate on that date:
- Equity items, including profit/(loss) for the year, are translated at the historical exchange rate;
- The difference between the net amount of the assets and liabilities and the equity items is included under "translation differences" and, where appropriate, net of the tax effect, once the part of the difference corresponding to external partners has been deducted, and
- Cash flows are translated at the exchange rate on the date of each transaction or using a weighted average exchange rate for the monthly period, provided there have been no significant variations.

The translation difference accounted for in the consolidated income and expenses statement is recognised in the consolidated profit and loss account for the period in which the investment in the consolidated company is disposed of.

The historical exchange rate is:

- For equity items on the acquisition date of the shareholdings that are consolidated: the exchange rate on the transaction date;
- For income and expenses, including those recognised directly in equity: the exchange rate on the date of the transaction. If exchange rates have not changed significantly, a weighted average rate for the monthly period is used, and
- Reserves generated after the transaction dates as a consequence of undistributed results: the effective exchange rate resulting from converting the income and expenses that produced the reserves.

None of the LaLiga companies had the functional currency of a hyperinflationary economy at either 30 June 2021 or 2020.

c) Foreign currency transactions and balances

Transactions in foreign currency are translated into the functional currency using the prevailing exchange rates on the transaction dates. Foreign currency gains and losses resulting from the settlement of these transactions and from the translation at the closing exchange rates of the monetary assets and liabilities denominated in foreign currency are recognised in the profit and loss account, except where they are deferred in equity such as qualified cash flow hedges and qualified net investment hedges.

Changes in the fair value of monetary securities denominated in foreign currency classified as available for sale are analysed between translation differences resulting from changes in the amortised cost of the security and other changes in the book value of the security. Translation differences are recognised in profit/(loss) for the year and other changes in book value are recognised in equity.

Translation differences on non-monetary items, such as equity instruments held at fair value with changes in the profit and loss account, are presented as part of the gain or loss in fair value. Translation differences on non-monetary items, such as equity instruments classified as financial assets available for sale, are included in equity.



(In thousands of euros)

3.19. Transactions between related parties

In general, transactions between group companies are initially accounted for at fair value. Where appropriate, if the agreed price differs from its fair value, the difference is recorded taking into account the economic reality of the transaction. Subsequent valuations are carried out pursuant to the corresponding regulations.

3.20. Segmented information

The segmented information included in Note 26, referring to the operating segments, has been detailed according to the type of activity that these segments generate, their being "Licences, sponsorships and the like", "Provision of maintenance services for sports venues"," Marketing of Audiovisual Rights" and "Technological and others".

3.21. Environment

Although the Group's global operations are governed by environmental protection laws, given the nature of the Group's activities, the possible impacts are not significant, so no environmental investments have been made nor is it considered necessary to establish provisions for this concept.

4. Financial risk management

4.1 Financial risk factors

Managing the financial risks of LaLiga and its subsidiaries is centralised in the Finance Department, which has the necessary mechanisms in place to control the exposure to variations in interest rates and exchange rates, as well as credit and liquidity risks.

The main financial risks impacting LaLiga and its subsidiaries are listed below:

a) Market risk

i. Exchange rate risk

The Group, through the Parent Association, has significant international operations. However, most of its contracts are negotiated and charged in euros and, therefore, it is not exposed to exchange rate risk due to foreign currency transactions.

ii. Price risk

LaLiga and its subsidiaries do not have speculative capital investments, and are therefore not exposed to price risk.

iii. Interest rate risk of cash flows

As LaLiga and its subsidiaries do not have significant remunerated assets, the income and cash flows from their operating activities are sufficiently independent from changes in market interest rates.



(In thousands of euros)

b) Credit risk

Credit risk arises from cash and cash equivalents, deposits with banks and financial institutions, and outstanding accounts receivable.

The banks and financial institutions in which LaLiga and its subsidiaries have invested have a good reputation, as do the financial investments that are controlled by the Finance Department.

For credit control, the credit quality of the client is assessed, taking into account their financial position, past experience and other factors. In general, the clients of LaLiga and its subsidiaries do not have a credit rating.

Individual credit limits are established based on internal and external ratings in accordance with the limits set by Management.

The maximum credit risks at 30 June 2021 and 2020 are detailed below:

		Thousands of
		euros
	2021	2020
Long-term sundry debtors	36,412	334
Long-term financial investments	19,392	21,231
Cash and cash equivalents	46,828	184,303
Short-term financial investments	16,498	23,401
Trade debtors and other accounts receivable	599,923	641,608
Total	719,053	870,877

4.2 Estimation of fair value

The fair value of financial instruments that are not traded on an active market is determined using valuation techniques. The Group uses a variety of methods and makes assumptions that are based on current market conditions on each balance sheet date. For long-term debt, quoted market prices or agent prices are used. To determine the fair value of the remaining financial instruments, other techniques are used, such as estimated discounted cash flows. The fair value of interest rate swaps is calculated as the present value of estimated future cash flows.

The fair value of forward exchange rate contracts is determined using the market-quoted forward exchange rates on the balance sheet date.

It is assumed that the book value of credits and debits for commercial operations approximates their fair value. The fair value of financial liabilities for financial reporting purposes is estimated by discounting future contractual cash flows at the current market interest rate available to the Group for similar financial instruments.

5. Intangible assets

The detail and movement of items included in "Intangible assets" for financial years ended 30 June 2021 and 2020 is as follows:



(In thousands of euros)

Software

Total Accumulated amortisation

Book Value of Intangible Assets

				mouse	inas or euros
			Derecogni		
	30/06/2020	Additions	tions	Transfers	30/06/2021
Patents, licences, trademarks and the					
like	73	-	-	-	73
Computer software	22,116	11,320	(358)	2,736	35,814
Computer software in progress	3,579	6,300	(28)	(2,736)	7,115
Total Cost of Intangible Assets	25,768	17,620	(386)	-	43,002
Accumulated amortisation on Patents, licences, trademarks and the like Accumulated amortisation on Computer	(46)	(11)	-	-	(57)
Software	(7,775)	(6,816)	165	-	(14,426)
Total Accumulated amortisation	(7,821)	(6,827)	165	-	(14,483)
Book Value of Intangible Assets	17,947	10,793	(221)	-	28,519
				Thouse	ands of euros
			Derecogni		
	30/06/2019	Additions	tions	Transfers	30/06/2020
Patents, licences, trademarks and the like	73	-	-	-	73
Computer software	13,987	7,882	-	247	22,116
Computer software in progress	2,933	893	-	(247)	3,579
Total Cost of Intangible Assets	16,993	8,775	-	-	25,768
Accumulated amortisation on Patents, licences, trademarks and the like Accumulated amortisation on Computer	(39)	(7)	-	-	(46)

The main elements included under "Patents, licenses, trademarks and the like" and "Computer software" in the Association's intangible assets, and their amortisation periods, are:

(3,870)

(3,877)

4,898

(3,905)

(3,944)

13,049

Description and use	Amortisation period
Brands association with LaLiga	10 years
BI&BA System platform	5 years
Mediacoach application	5 years
Capacity Management System	5 years

During financial years ended 30 June 2021 and 2020, additions have been made under "Computer software in progress" and "Computer software" and mainly correspond to three applications that the Group has been developing in a very satisfactory manner, where their evolution and consequent investment continues.

• <u>BI&BA System:</u> for 913 thousand euros during financial year ended 30 June 2021 (2,286 thousand euros activated during financial year ended 30 June 2020).

This platform seeks to capture the digital behaviour of LaLiga's followers in a single environment, managing the information obtained to improve decision making.



(7,775)

(7,821)

17,947

Thousands of euros

(In thousands of euros)

This project is being developed in several phases, which is why part of the project is recorded as computer software and part as computer software in progress.

The net book value of this software at the end of financial year ended 30 June 2021 is 5,124 thousand euros.

• <u>Mediacoach application</u>: for 2,945 thousand euros during financial year ended 30 June 2021 (4,306 thousand euros activated during financial year ended 30 June 2020).

The Mediacoach platform is a technological solution made up of a set of products and services provided to clubs for the technical, tactical and physical analysis of player and team performance. It comprises Mediacoach Desktop (video analysis tool), Mediacoach Live (App for real-time monitoring of matches), Mediacoach Portal (Service access portal), Mediacoach Reports (Performance reports) and Mediacoach Broadcast (Integrations with TV). Additionally, the platform provides statistical content on teams and players, pre and post game to digital environments for publication on portals, apps and Social Media.

The basis of all products is the positioning data and speed of the players on the pitch obtained via video cameras, software and associated servers installed in all stadiums, which together with the event data in which each player participates, is stored and transformed into multiple physical and sports performance variables that are delivered through the platform's different products.

The amount corresponding to computer software in progress of this software relates to the evolutionary developments of new software functionalities.

The net book value of this software at the end of financial year ended 30 June 2021 was 8,241 thousand euros.

• <u>Capacity Management System:</u> for 2,086 thousand euros during financial year ended 30 June 2021 (486 thousand euros activated during financial year ended 30 June 2020).

The Capacity Management System project, CMS, is based on the developments carried out for the Castor project, and directly related to the obligations resulting from the Regulation on the prevention of violence, racism, xenophobia and intolerance in sport, as well as the technological update of the stadium access and security systems of the clubs/SADs.

The net book value of this software at the end of financial year ended 30 June 2021 was 2,780 thousand euros.

In addition to the aforementioned software, during financial year ended 30 June 2021:

- The Group acquired "Anti-Piracy Software" for 3,576 thousand euros.
- On 30 October 2020, Robota, S.L. joined the capital of the subsidiary "LaLiga Content Protection, S.L." through a non-monetary contribution with intangible assets amounting to 2,148 thousand euros relating to "Anti-piracy software" (see Note 15).



(In thousands of euros)

Following prudent criteria, and as stated in Notes 2.2 and 3.3., the Company has not recognised the expenses related to computer software incurred during the financial year ended 30 June 2021 as the higher value of the asset.

Similarly, during financial year ended 30 June 2021, derecognitions of the Group's intangible assets for a net book value of 221 thousand euros have occurred, which are recorded under "Impairment and gain/(loss) from disposals of fixed assets" in the consolidated profit and loss account.

At the end of financial year ended 30 June 2021, there are fully amortised intangible assets in use amounting to 2,499 thousand euros; 732 thousand euros at the end of financial year ended 30 June 2020.



(In thousands of euros)

6. Property, plant and equipment

The detail and movement of items included in "Property, plant and equipment" for financial years ended 30 June 2021 and 2020 is as follows:

				Thou	sands of euros
	30/04/2020	Additions	Derecogniti	Transfers	70/04/2021
Land	30/06/2020 205	Additions	ons -	-	30/06/2021 205
Buildings	242	_	_	_	242
Facilities	6,790	711	_	_	7,501
Other facilities	13,561	1,544	-	-	15,105
Furniture	641	-	-	-	641
Information processing equipment	3,076	224	(16)	-	3,284
Total Cost of Property, Plant and					
Equipment _	24,515	2,479	(16)		26,978
Accumulated depreciation on Buildings	(205)	(8)	_	_	(213)
Accumulated depreciation on Facilities	(7,555)	(3,128)	_	_	(10,683)
Accumulated depreciation on Other	(7,000)	(3,123)			(10,000)
Facilities	(1,048)	(1)	-	-	(1,049)
Accumulated depreciation on Furniture	(359)	(52)	-	-	(411)
Accumulated depreciation on Information processing equipment	(1,962)	(433)	8	_	(2,387)
Total Accumulated depreciation	(11,129)	(3,622)	8		(14,743)
Total Accumulated depreciation	(11,127)	(3,022)	<u> </u>		(14,743)
Book Value of Property, plant and					
equipment _	13,386	(1,143)	(8)	-	12,235
				Thou	sands of euros
			Derecogniti		
-	30/06/2019	Additions	ons	Transfers	30/06/2020
Land	205	-	-	-	205
Buildings	242	-	-	-	242
Facilities	5,348	1,442	=	-	6,790
Other facilities	10,953	2,608	-	-	13,561
Furniture	595	46	-	-	641
Information processing equipment Total Cost of Property, Plant and	2,725	351	-	-	3,076
Equipment	20,068	4,447	-	-	24,515
Accumulated depreciation on Buildings	(164)	(41)			(205)
Accumulated depreciation on Buildings Accumulated depreciation on Facilities	, , ,	(41) (2,881)	3	-	(205) (7,555)
Accumulated depreciation on Other Facilities	(4,677)		3	-	
	(1,047)	(1)	4	-	(1,048)
Accumulated depreciation on Furniture Accumulated depreciation on	(301)	(62)	4	-	(359)
Information processing equipment	(1,483)	(484)	5	-	(1,962)
Total Accumulated depreciation	(7,672)	(3,469)	12	-	(11,129)
Book Value of Property, plant and					

At the end of financial year ended 30 June 2021, there are fully depreciated tangible fixed assets in use amounting to 3,908 thousand euros; 1,121 thousand euros at the end of financial year ended 30 June 2020.



(In thousands of euros)

The following are representative additions for both periods (financial years ended 30 June 2021 and 2020):

	Amounts (Thousands of euros)		
Concept	2021	2020	
Installation of 360° Security Cameras	-	824	
Cabling for Camera Installations	420	700	
Aerial Camera Installations	360	313	
VAR Installations	-	194	
INTEL 360° Installations	-	88	
Improvements to LaLiga's office facilities	-	58	
Total	780	2,177	

Within its obligations resulting from the Regulation for the prevention of violence, racism, xenophobia and intolerance in sport, LaLiga is updating the video surveillance and recording systems to the new 360° technology in the stadiums of its partners. During financial year ended 30 June 2020, this technology was installed in three stadiums: Carlos Belmonte Stadium, Montilivi Stadium and Reale Arena Stadium. No installations of this technology were carried out during financial year ended 30 June 2021 as many stadiums had ongoing works during this season.

The heading of "Other Facilities" includes 6,371 thousand euros related to the installations of the video surveillance and recording systems of the aforementioned new 360° technology and of which LaLiga is the lessee under a financial lease (7,270 thousand of euros in financial year ended 30 June 2020).

Within its strategy of maximising security in stadiums and with the aim of making football enjoyable by all audiences, LaLiga is making significant efforts in investing and implementing the latest security technology.

The Group has taken out various insurance policies to cover the risks to which tangible fixed assets are subject. The coverage of these policies is considered sufficient.



(In thousands of euros)

7. Investment property

Investment property includes a commercial premise and a parking space in Marbella, Malaga that is held to obtain long-term income and is not occupied by LaLiga or any of its subsidiaries. This investment property was obtained in the year ended 30 June 2014 as a result of a swap of the plot that was owned in that municipality.

The detail and movement of items included in "Investment property" for financial years ended 30 June 2021 and 2020 is as follows:

				Tho	usands of euros
	30/06/2020	Additions	Derecognitions	Transfers	30/06/2021
Land	223	-	=	-	223
Buildings	464	=	=	=	464
Total Cost of Investment Property	687	-	-	-	687
Accumulated depreciation on Buildings	(90)	(14)	-	-	(104)
Total Accumulated depreciation	(90)	(14)	-	-	(104)
Impairment on investment property	(85)	-	-	-	(85)
Book value of Investment Property	512	(14)		-	498
				Tho	usands of euros
	30/06/2019	Additions	Derecognitions	Tho Transfers	usands of euros 30/06/2020
Land	30/06/2019 223	Additions -	Derecognitions -		
Land Buildings		Additions - -	Derecognitions - -		30/06/2020
	223	Additions - -	Derecognitions - -		30/06/2020 223
Buildings	223 464	Additions (14)	Derecognitions		30/06/2020 223 464
Buildings Total Cost of Investment Property	223 464 687	-	Derecognitions		30/06/2020 223 464 687
Buildings Total Cost of Investment Property Accumulated depreciation on Buildings	223 464 687 (76)	- (14)	Derecognitions		30/06/2020 223 464 687 (90)

During financial year ended 30 June 2019, the Group requested an appraisal from an independent expert in relation to the investments detailed in this Note, from which an impairment of 85 thousand euros was recorded.

Similarly, during financial year ended 30 June 2021, the Group requested an appraisal report from an independent expert in relation to the investments detailed in this Note, without any additional impairment to that already recorded by the Group having been identified.

At 30 June 2021, said property investment was rented to a third party, as in the year ended 30 June 2020.



(In thousands of euros)

8. Analysis of financial instruments

8.1 Analysis by category

The book value of each of financial instrument category established in the rule for recording and valuing "Financial Instruments" for financial years ended 30 June 2021 and 2020 is as follows:

Credits to third parties (Note 9)
Sundry debtors (Note 9 and 16)
Trade debtors and other accounts receivable (Note 9)
Other financial assets (Note 9)
Hedging derivatives (Note 10)

Credits to companies (Note 9) Trade debtors and other accounts receivable (Note 9) Other financial assets (Note 9)

Debits and payables (Note 16) Other financial liabilities (Note 16) Finance lease (Note 16)

	Thousands of euros					
	Long-term financial assets					
Equ	Equity			Credits, D	erivatives	
instru	ments	Debt sec	curities	and C	thers	
2021	2020	2021	2020	2021	2020	
-	-	-	-	15,215	15,655	
-	-	-	-	35,523	-	
-	-	-	-	889	334	
-	-	-	-	3,933	5,447	
	-	-	-	244	129	
-	-	-	-	55,804	21,565	

					Ihousan	ds of euros	
	Short-term financial assets						
Equ	•	Credits, Derivative					
instrur	nents	Debt se	curities		and Others		
2021	2020	2021	2020		2021	2020	
-	-	-		-	8,431	7,652	
-	-	-		-	529,110	591,955	
	-	-		-	8,067	15,749	
-	-	-		-	545,608	615,356	

		Thousa	nds of euros			
Long-term financial liabilities						
finar	Debt with financial entities		Obligations and other marketable securities		ives and hers	
2021	2020	2021	2020	2021	2020	
44,730	8,432	-	-	611	288	
-	-	-	-	9,061	23,898	
1,826	3,293	-	-	-	-	
46,556	11,725	-	-	9,672	24,186	



(In thousands of euros)

Debits and payables (Note 16) Finance lease (Note 16) Other financial liabilities (Note 16)

	i nousands of euros					
	S	hort-term 1	inancial liab	ilities		
		Obligati	ons and			
Debt with other marketable financial entities securities		Derivative Othe				
2021	2020	2021	2020	2021	2020	
14,219	3,030	-	-	152,829	114,400	
1,523	1,389	-	-	-	-	
-	-	-	-	9,212	26,065	
15,742	4,419	-	-	162,041	140,465	

8.2 Analysis by maturity

At 30 June 2021, the amounts of financial instruments with a specific or determinable maturity classified by year of maturity are as follows:

						Thousand	ds of euros
						Finan	cial assets
	2022	2023	2024	2025	2026	Subsequent years	Total
Other financial investments:							
- Credits to third parties	8,431	1,443	2,142	1,005	1,110	9,515	23,646
- Other financial assets	8,067	1,039	1,362	1,161	-	371	12,000
- Sundry debtors	8,881	8,881	8,881	8,881	8,880	-	44,404
- Hedging derivatives - Trade debtors and other	-	-	-	244	-	-	244
accounts receivable	520,229	445	444	-	-	-	521,118
	545,608	11,808	12,829	11,291	9,990	9,886	601,412
						Thousand	ds of euros
						Financia	l liabilities
	2022	2023	2024	2025	2026	Subsequent years	Total
- Debt with financial entities	14,219	14,750	14,817	14,121	1,042	-	58,949
- Finance lease creditors	1,523	1,277	-	549	-	-	3,349
- Other financial liabilities	9,212	1,842	357	357	357	6,148	18,273
- Trade creditors and other accounts payable	152,829	306	305	-	-	-	153,440
	177,783	18,175	15,479	15,027	1,399	6,148	234,011



(In thousands of euros)

9. Loans and receivables

	7	Thousands of euros
	2021	2020
Non-current:		
Long-term financial investments	19,392	21,231
Credits to companies	15,215	15,655
- Accounts receivable by Collective Agreement	9,978	11,182
- AFE Joint Commission Loans	2,404	2,404
- Loan for "Works"	79	44
- Loan for "Economic Value LaLiga Participation" Promoted		
Clubs	2,754	2,025
Derivatives	244	129
- Derivatives (Note 10)	244	129
Other financial assets	3,933	5,447
- Other Assets "Recovery Plan / Works"	3,562	4,632
- Other Assets	371	815
Non-current trade debtors	889	334
- Non-current trade debtors	889	334
- Non-carrent trade debtors	007	554
Long-term sundry debtors - Clubs' Current accounts "Covid expenses financing" (Note	35,523	-
16)	35,523	-
<u> </u>	55,804	21,565
-		
<u> </u>		Thousands of euros
	2021	Thousands of euros 2020
Current		
Current Trade debtors and other accounts receivable		
	2021	2020
Trade debtors and other accounts receivable	2021 529,110	2020 591,955
Trade debtors and other accounts receivable Clients for sales and provision of services	2021 529,110 520,170	591,955 587,652
Trade debtors and other accounts receivable Clients for sales and provision of services - Accounts receivable from Clients / Sponsors	2021 529,110 520,170 520,170	591,955 587,652 587,652
Trade debtors and other accounts receivable Clients for sales and provision of services - Accounts receivable from Clients / Sponsors Sundry debtors	2021 529,110 520,170 520,170 8,881	591,955 587,652 587,652 4,129
Trade debtors and other accounts receivable Clients for sales and provision of services - Accounts receivable from Clients / Sponsors Sundry debtors - Clubs' Current accounts	2021 529,110 520,170 520,170	591,955 587,652 587,652 4,129
Trade debtors and other accounts receivable Clients for sales and provision of services - Accounts receivable from Clients / Sponsors Sundry debtors - Clubs' Current accounts - Clubs' Current accounts "Covid expenses financing" (Note	2021 529,110 520,170 520,170 8,881	591,955 587,652 587,652 4,129
Trade debtors and other accounts receivable Clients for sales and provision of services - Accounts receivable from Clients / Sponsors Sundry debtors - Clubs' Current accounts - Clubs' Current accounts "Covid expenses financing" (Note 16)	2021 529,110 520,170 520,170 8,881	2020 591,955 587,652 587,652 4,129 1,752
Trade debtors and other accounts receivable Clients for sales and provision of services - Accounts receivable from Clients / Sponsors Sundry debtors - Clubs' Current accounts - Clubs' Current accounts "Covid expenses financing" (Note 16) - Accounts receivable "Higher Council for Sports" - Other sundry debtors	2021 529,110 520,170 520,170 8,881 - 8,881	2020 591,955 587,652 587,652 4,129 1,752 - 2,351 26
Trade debtors and other accounts receivable Clients for sales and provision of services - Accounts receivable from Clients / Sponsors Sundry debtors - Clubs' Current accounts - Clubs' Current accounts "Covid expenses financing" (Note 16) - Accounts receivable "Higher Council for Sports" - Other sundry debtors Personal	2021 529,110 520,170 520,170 8,881 - 8,881 - 5,9	2020 591,955 587,652 587,652 4,129 1,752 - 2,351 26 174
Trade debtors and other accounts receivable Clients for sales and provision of services - Accounts receivable from Clients / Sponsors Sundry debtors - Clubs' Current accounts - Clubs' Current accounts "Covid expenses financing" (Note 16) - Accounts receivable "Higher Council for Sports" - Other sundry debtors Personal - Personal	2021 529,110 520,170 520,170 8,881 - 8,881 - 5,959	2020 591,955 587,652 587,652 4,129 1,752 - 2,351 26 174 174
Trade debtors and other accounts receivable Clients for sales and provision of services - Accounts receivable from Clients / Sponsors Sundry debtors - Clubs' Current accounts - Clubs' Current accounts "Covid expenses financing" (Note 16) - Accounts receivable "Higher Council for Sports" - Other sundry debtors Personal - Personal Short-term financial investments	2021 529,110 520,170 520,170 8,881 - 8,881 - 59 59 16,498	2020 591,955 587,652 587,652 4,129 1,752 - 2,351 26 174 174 23,401
Trade debtors and other accounts receivable Clients for sales and provision of services - Accounts receivable from Clients / Sponsors Sundry debtors - Clubs' Current accounts - Clubs' Current accounts "Covid expenses financing" (Note 16) - Accounts receivable "Higher Council for Sports" - Other sundry debtors Personal - Personal Short-term financial investments Credits to third parties	2021 529,110 520,170 520,170 8,881 - 8,881 - 5,959	2020 591,955 587,652 587,652 4,129 1,752 - 2,351 26 174 174
Trade debtors and other accounts receivable Clients for sales and provision of services - Accounts receivable from Clients / Sponsors Sundry debtors - Clubs' Current accounts - Clubs' Current accounts "Covid expenses financing" (Note 16) - Accounts receivable "Higher Council for Sports" - Other sundry debtors Personal - Personal Short-term financial investments	2021 529,110 520,170 520,170 8,881 - 8,881 - 59 59 16,498	2020 591,955 587,652 587,652 4,129 1,752 - 2,351 26 174 174 23,401



(In thousands of euros)

	545,608	615,356
- Deposits	7,712	15,621
- Other Assets	355	128
Other financial assets	8,067	15,749
- Accounts receivable "Financing of Works"	80	146
- Accounts receivable by Collective Agreement	3,712	3,340
- Loans to Entities of Second Division B "Art. 6 e.2) RD 5/2015"	431	410
- Loans for Women's Football "Art. 6 e.1) RD 5/2015"	78	95
- Club Loans "Additional Provision I RD 5/2015"	-	1,101

The book value and fair value of financial assets do not differ significantly.

As a consequence of that established in Annex I of the agreement signed on 25 August 2011 between LaLiga and the Association of Spanish Footballers to call off the strike initiated by the latter, LaLiga guaranteed the payment of the debts that its associated clubs/SADs had with their professional players corresponding to the 2010/2011, 2011/2012, 2012/2013, 2013/2014 and 2014/2015 seasons. In this sense, the receivables under "Accounts receivable by Collective Agreement" represent the debts once the deduction has been applied and included in the creditor agreements of the clubs/SADs, which will be recovered by LaLiga based on that established in each of the creditor agreements of the different debtor clubs/SADs. The classification between long and short term follows the distribution of the different Creditors' Agreements that vary according to multiple variables, one of the most frequent being the division that the club/SAD is in.

The heading "AFE Joint Commission Loans" reflects the accounts receivable that LaLiga has with the players of Club de Fútbol Reus Deportiu, S.A.D. resulting from its position as guarantor of their salaries in accordance with the Collective Agreement signed by the Association of Spanish Footballers, see Note 3.14.

Since the 2016/2017 season, and pursuant to LaLiga's Articles of Association, clubs promoted to the Smartbank League have been granted a series of loans to be able to pay for the economic value of the participation in LaLiga. These loans are registered as ""Economic Value LaLiga Participation" Loan".

On the other hand, and as a consequence of the advance payments for the works associated with the 1991 Recovery Plan, LaLiga has a projected asset for this concept that is being recovered from the funds granted from Quinielas (see Note 3.16) in the same proportion as the syndicated loan that was requested for the payment of this concept is paid.

Continuing with the analysis of receivables, the balances pending collection from these groups of debtors are included under "Accounts receivable from Clients / Sponsors". The variation with respect to the previous financial year is mainly due to the effect of the net decrease in income (see Note 19) and in turn to the decrease in the anticipated invoicing issued related to the national and international batches of the audiovisual rights for the 2021/2022 season (see Note 3.16). Additionally, it should be



(In thousands of euros)

noted that a good part of these invoices has been collected after the close of financial year ended 30 June 2021 and after preparing these consolidated annual accounts.

The heading "Accounts receivable "Higher Council for Sports" included the debt that the Higher Council for Sports had at the end of financial year ended 30 June 2020 with the Parent Association for the distribution of the gambling tax on Sports Betting corresponding to LaLiga as a consequence of the 2020 General State Budget pending approval on said date.

With respect to the heading "Club Loans "Additional Provision I RD 5/2015", during the 2016/2017 season LaLiga obtained a loan that was guaranteed through audiovisual rights, using the mechanism established in the First Additional Provision of RD 5/2015, whose amount has subsequently been loaned to clubs/SADs that used it to pay debts with the Public Administrations in full. These loans were renewed during financial year ended 30 June 2019 and therefore reflected as long or short term according to their estimated payment date. During financial year ended 30 June 2021, an amount of 1,101 thousand euros has been received (1,631 thousand euros in financial year ended 30 June 2020), with all loans granted having been settled at 30 June 2021.

Since the 2016/2017 season, LaLiga has granted loans to a series of entities, which are included in the group of those benefiting from collection rights derived from the obligations established in Article 6 of RD 5/2015, and which are guaranteed with, among others, the aforementioned collection rights derived from the obligations. These loans, depending on their recipient, have been reflected in the following headings, "Loans for Women's Football "Art. 6 e.1) RD 5/2015"" and "Loans to Entities of Second Division B "Art. 6 e.2) RD 5/2015"".

In relation to "Deposits", the amount at the end of financial year ended 30 June 2021 mainly corresponds to a surety. On 9 August 2019, Commercial Court number 2 of Madrid issued an order by which, as a result of the partial estimate of the precautionary measure requested by LaLiga against the R.F.E.F. of cessation or impediment to the holding of LaLiga Santander and Liga Smartbank football matches on Fridays of each week, it was agreed that LaLiga would provide a guarantee amounting to 15 million euros. During financial year ended 30 June 2021, the Provincial Court estimated the precautionary measures requested by LaLiga against the resolution of the Commercial Court, with the Association withdrawing the surety for 9 million euros. Additionally, in June 2021, the Provincial Court of Madrid estimated the resource of LaLiga for the dispute of matches on Mondays and Fridays. The judgment thus resolves the appeal that LaLiga filed after the case went to trial in February 2020 and the Commercial Court number two dismissed the employer's claim and ordered the parties to reach an agreement.

In general, accounts receivable from clients overdue less than six months are considered to have not suffered any impairment in value. In any case, from the analysis carried out at the end of the year, it has been concluded that there no "Loans and accounts receivable" have suffered any impairment in addition to the 2,676 thousand euros (3,082 thousand euros in financial year ended 30 June 2020).

The movement of the provision for impairment on accounts receivable from clients is as follows:



(In thousands of euros)

Impairment at the start of the year
Reversal (Loss) due to impairment for the year
Accounts receivable derecognised due to bad debts
Impairment at the end of the year

Thousands of euros	
2021	2020
(3,082)	(2,884)
42	(198)
449	-
(2,591)	(3,082)

Additionally, during financial year ended 30 June 2021, the Association derecognised 1,514 thousand euros directly against the profit and loss account (974 thousand euros in financial year ended 30 June 2020) associated with receivables with clients as they were not considered collectible.

10. Derivative financial instruments

The detail of the financial instruments contracted by LaLiga at 30 June 2021 and 2020 is as follows:

Interest rate swaps – cash flow hedges **Total**

		Thous	ands of euros
2021		2020	
 Assets	Liabilities	Assets	Liabilities
139	-	53	-
 139	-	53	_

Interest rate swaps

During the 2016/2017 season, and associated with the novation of the syndicated loan, see Note 16, the interest rate coverage was partially novated, 50% in favour of Banco Santander, 25% in favour of Bankia and another 25% in favour of Banco Bilbao Vizcaya Argentaria. Following this novation, the notional principal of the interest rate swap contracts outstanding at 30 June 2021 would amount to 8,533 thousand euros (10,626 thousand euros at 30 June 2020).

At 30 June 2021, the variable interest rate is the EURIBOR, as it was at 30 June 2020.

11. Inventories

The detail and movement of items included in "Inventories" for financial years ended 30 June 2021 and 2020 is as follows:

Inventories
Finished products
Advances to Suppliers
Work in Progress

			inousanas or euros
 30/06/2020	Inflows	Outflows	30/06/2021
10	254	-	264
-	285	-	285
582	1,170	(582)	1,170
 101	28	(101)	28
693	1,737	(683)	1,747

Thousands of euros



(In thousands of euros)

	30/06/2019	Inflows	Outflows	30/06/2020
Inventories	159	10	(159)	10
Advances to Suppliers	8	757	(183)	582
Work in Progress	284	101	(284)	101
	451	868	(626)	693

Within inventories, LaLiga and its subsidiaries have essentially recorded the materials and works in progress that have not been completed at the end of the financial year, and therefore are pending to be invoiced to customers, as well as the materials purchased and pending installation.

12. Cash and cash equivalents

The detail of cash and cash equivalents amounts at 30 June 2021 and 2020 is as follows:

	inou	sanas or euros
	2021	2020
Cash	4	8
Banks	46,824	184,295
Total Cash and cash equivalents	46,828	184,303

Within the bank balance there is a guarantee account and a reserve account with Banco Santander. In the former, the monthly maturities of the syndicated loan that LaLiga has signed with Banco Santander, Bankia and Banco Bilbao Vizcaya Argentaria are charged, and in the latter, 10% of the amount to be paid corresponding to the July and August maturities of said loan is deposited . Once the monthly instalment has been paid, and 10% of the amount to be paid corresponding to the July and August maturities of said loan has been deposited, the remaining amount of said withholding is freely available to LaLiga.

The decrease in the cash position with respect to the end of financial year ended 30 June 2020 is mainly due to the effect of the following factors:

- a) Advance payments to television operators, both national and international, which at 30 June 2021 are lower than the anticipated payments on the same date of the previous period.
- b) During financial year ended 30 June 2021 under "Withholdings made to clubs / SADs for obligations "Art. 6 RD 5/2015"", higher payment obligations have been satisfied than withholdings corresponding to the Compensation Fund for relegation, mainly due to:
 - I. The characteristics of the clubs/SADs that were relegated in the 2019/2020 season.
 - II. The effect of the amendment to section 1 of article 6, letter a), reducing the financing of the Compensation Fund due for relegation from 3.5% to 2.5%.



(In thousands of euros)

13. Own Funds

The composition of Own Funds at 30 June 2021 and 2020 is as follows:

	Thousands of euros	
	2021	2020
Social Fund	8,136	8,136
Profit/(Loss) for the Year	(16,003)	(5,725)
Reserves in consolidated companies	2,323	5,933
	(5,544)	8,344

Reserves in consolidated companies arise as a result of the elimination of LaLiga's Investment / Own Funds in the subsidiaries.

14. Translation differences

The movement of "Translation differences" is as follows:

	Thousands of euros	
	2021	2020
Start Balance	438	(36)
Translation differences		
Consolidated Companies	(477)	474
End Balance	(39)	438

15. External partners

At 30 June 2021 and 30 June 2020, there are non-controlling interests in the following Group subsidiaries:

	2021	2020
LaLiga Content Protection, S.L.	25%	0%

As stated in Note 1.2, during financial year ended 30 June 2021, LaLiga formed a new company in Spain called LaLiga Content Protection, S.L. through a monetary contribution of three thousand euros to the share capital on 21 July 2020. Subsequent to the commercial incorporation of the entity – on 30 October 2020 – LaLiga made a non-monetary contribution using intangible assets and property, plant and equipment amounting to 3,582 thousand euros.

Likewise, on 30 October 2020, Robota, S.L. made a non-monetary contribution in the capital of this entity through intangible assets amounting to 2,148 thousand euros. The non-monetary contribution is split between a capital increase of 72 thousand euros, representing 25% of the share capital, and a share premium of 2,076 thousand euros.



(In thousands of euros)

The breakdown and movement of "External partners" by company is detailed below:

	Thousands of eur	
	LaLiga Content Protection, S.L.	Total
Balance at 1 July 2020	-	-
Acquisition of a shareholding by a third party outside the Group	1,433	(242)
Profit/(loss) for the year	(242)	1,433
Balance at 30 June 2021	1,191	1,191

16. Debits and payables

The detail of debits and payables at 30 June 2021 and 2020 is as follows:

	Thousands of euros	
	2021	2020
Non-current:		
Debt with financial entities	44,730	8,432
- Loans with credit Institutions – Syndicated	6,188	8,432
- Loans with credit Institutions – Covid Financing	38,542	-
Finance lease creditors	1,826	3,293
- Finance lease creditors	1,826	3,293
Other financial liabilities	9,061	23,898
- Economic Value LaLiga Participation	1,485	1,350
- Withholdings made with Clubs/SADs for obligations "Art. 6 RD 5/2015"	6,121	21,500
- Other	1,455	1,048
Non-current trade creditors	611	288
- Non-current trade creditors	611	288
	56,228	35,911
	Thouse	ands of euros
	2021	2020
Current:		
Short-term debt	24,954	30,484
Debt with financial entities	14,219	3,030
- Loans with credit Institutions – Syndicated	2,345	2,194
- Debts with Credit Institutions for Club Loans "Additional		
Provision I RD 5/2015"	-	836
- Loans with credit Institutions – Covid Financing	11,458	-
- Loans with credit Institutions – Credit line	416	-
Finance lease creditors	1,523	1,389
- Finance lease creditors	1,523	1,389
Other financial liabilities	9,212	26,065
- Economic Value LaLiga Participation	5,251	3,187
- Withholdings made with Clubs/SADs for obligations "Art. 6 RD 5/2015"	104	21,806



(In thousands of euros)

- Accounts payable to third parties by Collective Agreement	78	187
- Sundry deposits received and others	3,779	885
Trade creditors and other accounts payable	152,829	114,400
- Suppliers	76,341	68,829
- Sundry creditors	25	709
- Clubs' Current accounts	71,867	41,517
- Remuneration Pending Payment	4,086	3,244
- Client advances	510	101
	177,783	144,884

The book value of short-term debts is close to their fair value, since the discounting effect is not significant.

The heading "Economic Value LaLiga Participation" corresponds to the amounts that LaLiga owes to the clubs that have ceased to be part of it for this concept. These amounts will be returned to said clubs/SADs based on the recovery of the amounts loaned by LaLiga to the clubs/SADs that have become part of it, see Note 9.

The financial leases signed with different banking entities to finance the installation of video surveillance and recording systems of the new 360° technology are recorded under "Finance lease creditors", see Note 6.

As reflected in Note 9, as a consequence of that established in the agreement signed on 25 August 2011 between LaLiga and the Association of Spanish Footballers to call off the strike initiated by the latter, specifically Annex I, LaLiga guaranteed the payment of the debts that its associated clubs/SADs had with their professional players corresponding to the 2010/2011, 2011/2012, 2012/2013, 2013/2014 and 2014/2015 seasons. To make the payment of said debts guaranteed by LaLiga, nominative promissory notes were delivered to the players whose maturities ended during the 2016/2017 season. The heading "Accounts payable by Collective Agreement" includes the amount of those promissory notes that at the end of each year had not been presented for collection.

During the 2017/2018 season, Royal Decree 2/2018 of 12 January 2018 was approved, detailing the criteria for the distribution of withholdings among beneficiary entities in accordance with Art. 6 of Royal Decree 5/2015.

During financial year ended 30 June 2020, as a result of the application of RD 5/2015, the amounts withheld were recorded under "Withholdings made with clubs/SADs for obligations "Art. 6 RD 5/2015"" and pending payment on behalf of the clubs/SADs as a consequence of their obligations included in the Royal Decree. The concepts for which the withholdings were made, pursuant to the provisions of Article 6 of Royal Decree-Law 5/2015, and were partially pending payment, on behalf of the clubs/SAD, are the following: 1% allocated to the Real Federación Española de Fútbol as a contribution to amateur football, 1% to the Higher Council for Sports to finance the costs of the public social protection systems of those workers who are considered high-level athletes and a 0.5% allocated to the Higher Council for Sports to be distributed – in the amount and on the terms established by



(In thousands of euros)

regulation – to the First Division of Women's Football, entities participating in the Second Division of the National League Championship and to associations or unions of footballers, referees, coaches and trainers.

Additionally under "Withholdings made to clubs/SADs for obligations "Art. 6 RD 5/2015"", the withholdings corresponding to the Compensation Fund for relegation were recorded, representing 3.5%.

In relation to the previous paragraphs, Royal Decree-Law 15/2020 on supplementary urgent measures to support the economy and employment was approved on 21 April 2020. In its fifth final provision "Amendment of Royal Decree-Law 5/2015 of 30 April on urgent measures in relation to marketing the rights to exploit the audiovisual content of professional football competitions". The amendments include:

- Amendment to section 1 of article 6, letter a), reducing the financing of the Compensation Fund due for relegation from 3.5% to 2.5%.
- Amendment to section 1 of article 6, letter c), increasing the amount distributed to the Real Federación Española de Fútbol as a contribution to amateur football from 1% to 2%.
- Creation of section 1 of article 6, letter f), delivering an additional 1.5% to the Higher Council for Sports to be allocated to the promotion, development and dissemination of federated, Olympic and Paralympic sports, as well as the internationalisation of Spanish sport.

The first financial year in which the effective application of the aforementioned changes took place was that ended 30 June 2021.

The variation in the balance at the end of each financial year depends directly on the characteristics of the club/SAD that may be relegated by applying the criteria determined in Book VIII of LaLiga's General Regulations. During financial year ended 30 June 2021, higher payment obligations have been satisfied than withholdings corresponding to the Compensation Fund for relegation, mainly due to:

- The characteristics of the clubs/SADs that were relegated in the 2019/2020 season.
- The effect of the amendment to section 1 of article 6, letter a), reducing the financing of the aforementioned Compensation Fund due for relegation from 3.5% to 2.5%.

All withholdings associated with "Withholdings made to clubs/SAD for obligations "Art. 6 RD 5/2015"" have been reflected as long or short term, taking into account the estimated date of their payment.

Finally, "Clubs' Current Accounts" includes the balances pending payment to them. The variation with respect to the previous financial year is mainly due to the total amount pending payment related to audiovisual rights at the end of 30 June 2021 being greater than that of the previous financial year.



(In thousands of euros)

a) Loans with credit institutions

Syndicated financing

On 6 April 2017, LaLiga novated the syndicated loan it had with Bankia and Banco Bilbao Vizcaya Argentina, increasing the balance arranged at 500 thousand euros, increasing the fees and restructuring the operation at 329 thousand euros. As a consequence of this novation, Banco de Santander – "Title Sponsor" of LaLiga – was included as part of the syndicated loan with a 51.40% stake with Bankia and Banco Bilbao Vizcaya Argentaria holding 24.30% of the balance each. Two effects were achieved with this novation, on one hand, lowering the interest rate from the 12-month Euribor plus 4.5% to the 1-month Euribor plus 2.5% and, on the other, extending the repayment period from 2020 to 2025, with the refunds after the monthly novation instead of annually, with its consequent financial savings. Additionally, it has an interest rate hedge contracted for 70% of the amount of the syndicated loan.

The outstanding repayment balances, which are made monthly, of the aforementioned syndicated loan are the following at 30 June of each year:

Amortisation Date	Amount to Amortise (Thousands of euros)
30 June 2022	2,345
30 June 2023	2,245
30 June 2024	2,286
30 June 2025	1,657
Total	8,533

As a result of the syndicated loan's contract clauses, it is subject to compliance with the following ratios:

- a) Debt service coverage ratio.
- b) Adjusted debt/adjusted EBITDA ratio.
- c) Maximum investment in CAPEX.

On 16 July 2019, the syndicated loan was novated whereby some points related to the ratios above were amended to adapt them to the current situation of the figures involved in their calculation.

Both at the end of financial year ended 30 June 2021 and 2020, LaLiga has complied with the requirements of said ratios, and expects to comply with them for financial year ended 30 June 2022.

Exceptionally, and as a consequence of excessive hedging in relation to the Credit Rights Derived from Quinielas, the syndicated loan was renewed on 16 July 2019 to adapt these credit rights to the current amounts owed from the existing loan since 2019 until its maturity.

Club financing

With the approval by an enhanced majority of the Extraordinary General Assembly on 14 July 2016, LaLiga signed a financing agreement with Bankia and Banco Bilbao Vizcaya Argentaria on 28 July



(In thousands of euros)

2016 for a maximum amount of 20 million euros. The purpose of this financing is set out in the First Additional Provision of RD 5/2015 of 30 April on payment of debts with Public Administrations by football clubs or entities participating in LaLiga.

On 14 March 2019, LaLiga signed a novation with Bankia and Banco Bilbao Vizcaya Argentaria for the previous loan. The interest rate paid by LaLiga for this financing is Euribor plus 2% per annum.

During financial year ended 30 June 2021, the remaining amounts of principal drawn down have been repaid, amounting to 836 thousand euros.

Credit lines

During financial year ended 30 June 2021, two credit policies were formalised, mainly intended to speed up management of the payment of Value Added Tax returns to clubs/SADs:

- On 3 August 2020, the Credit Line contracted with Banco Santander for a maximum of 100,000 thousand euros, with 0 euros drawn down at the end of the year. The Credit Line matures on 3 August 2021. Quarterly settlement of interest. Interest rate 1.5%.
- On 23 September 2020, the Credit Line contracted with BBVA for a maximum of 50,000 thousand euros, with 416 thousand euros drawn down at the end of the year. The Credit Line matures on 23 March 2022. Quarterly settlement of interest. Interest rate 1.65%.

COVID financing

On 3 September 2020, Parent Association's Executive Committee prepared the draft budget for income and expenses for financial year ended 30 June 2021 – approved by the Ordinary General Assembly on 14 September 2020 – in which LaLiga, in order to support and maintain competitions and the value of audiovisual and commercial rights, has managed the extraordinary expenses generated by the health crisis (COVID-19), consisting mainly of travel expenses and testing, together with adapting stadiums to the action protocol.

On 25 February 2021, the Parent Association told members of the Executive Committee, who approved, that in relation to the budgets and expenses that LaLiga is assuming and paying on behalf of the clubs/SAD, they will be distributed to them in five seasons among the clubs that competed in each of those seasons. In this sense, and as stated in Note 9, LaLiga has collection rights recorded under the "Sundry debtors" for 8,881 thousand euros and "Long-term sundry debtors" for 35,523 thousand euros.

In line with the above, the Parent Association has worked with Banco Santander to receive an ICO Guarantees Facility Loan Policy as an investment for 50,000 thousand euros, intended to pay the aforementioned extraordinary expenses that LaLiga has assumed on behalf of the clubs/SADs. The policy matures on 31 July 2025, with a grace period until 31 July 2021. The interest rate is 2.20%, with the first interest payment period being August 2021.



(In thousands of euros)

The balances pending repayment at 30 June of each financial year on the above policy are as follows:

Amortisation Date	Amount to Amortise (Thousands of euros)
Year ended 30 June 2022	11,458
Year ended 30 June 2023	12,500
Year ended 30 June 2024	12,500
Year ended 30 June 2025	12,500
Year ended 30 June 2026	1,042
Total	50,000

In July 2021, the Parent Association made an early partial amortisation of 14,477 thousand euros, so the outstanding balance at the preparation date is 35,523 thousand euros.

b) Information on deferral of payments made to suppliers. Third Additional Provision "Duty of information" of Law 15/2010 of 5 July.

	2021	2020	
	No. of Days	No. of Days	
Average payment period to suppliers	33	49	
Ratio of operations paid	34	51	
Ratio of operations pending payment	33	24	
	Amount Thousands of	Amount Thousands	
	euros	of euros	
Total payments made	410,125	432,947	
Total payments outstanding	29,452	24,209	

c) Guarantees

At the end of financial year ended 30 June 2021, there are guarantees held with banks amounting to 3,702 thousand euros (5,622 thousand euros at the end of financial year ended 30 June 2020. Most guarantees provided by the Group are as a result of LaLiga filing various Economic-Administrative claims with the Central Economic-Administrative Courts (TEAC).

17. Long-term staff benefit obligations

Retirement award

LaLiga and Sociedad Española de Fútbol Profesional offer a retirement award to their employees. The right to this type of benefits is conditional on employee remaining with the company until their retirement and for a specified minimum number of years.

The expected costs of these benefits are accrued during the working life of the employees in accordance with an accounting method similar to that of defined contribution pension plans. In



(In thousands of euros)

financial year ended 30 June 2021, the expense amounted to 298 thousand euros (131 thousand euros in financial year ended 30 June 2020).

A defined contribution plan is one under which the Group companies make fixed contributions to a separate entity and has no legal, contractual or implicit obligation to make additional contributions if the separate entity does not have sufficient assets to meet the commitments assumed.

18. Open litigation in progress

The detail and situation of the most relevant legal matters pending resolution is as follows:

Identification of the Procedure	Brief description of the dispute
Contentious-Administrative Chamber National	Contentious-administrative appeal filed against Higher Council
Court. Ordinary Procedure 196/2016.	for Sports resolutions approving the amendment of LaLiga's
,	Articles of Association and the General Regulations on
	audiovisual rights. Favourable judgment pending appeal.
Contentious-Administrative Chamber National	Contentious-administrative appeal against the Resolution of the
Court. Ordinary Procedure 377/2016.	Higher Council for Sports approving the Regulation on TV
	Broadcasting.
Contentious-Administrative Chamber National	Contentious-administrative appeal against the resolution of the
Court. Ordinary Procedure 336/2016.	President of the Higher Council for Sports dated 5 July 2016
	requesting the inadmissibility of the arbitration filed on 9 June
	2016 challenging the Regulation on TV Broadcasting.
Contaction Administrative Chamber 11 11	Favourable judgment pending appeal.
Contentious-Administrative Chamber National	Contentious-administrative appeal against the Resolution of the
Court. Ordinary Procedure 574/2018.	Higher Council for Sports of 26 July 2018 approving
Ordinary Presedure 1077/2019 Court of First	amendments to the Regulation on TV Broadcasting.
Ordinary Procedure 1077/2018 Court of First Instance No. 61 of Madrid.	Challenge of the agreement by the control body that determines the value of the penalty point. Favourable judgment
instance No. 61 of Madria.	pending appeal.
Ordinary Procedure 132/2020 Court of First	<u> </u>
Instance No. 15 of Madrid.	2019 and request for a judgment to render accounts.
Appeal 01/2021 Supreme Court (Section 3)	Appeal against Royal Decree 958/2020 of 3 November.
contentious-administrative chamber.	Appear against Royal Decise 700, 2020 of a November.
Ordinary Procedure 32/2020 Central	Appeal to challenge the Higher Council for Sports Resolution
contentious-administrative Court No. 1.	that resolves the existing conflict regarding the approval of the
	2019/2020 season calendar.
Ordinary Procedure 32/2020 Central	Appeal filed against the resolution of the CAS that resolves the
contentious-administrative Court No. 2 of	conflict of powers regarding the disciplinary proceedings
Madrid.	initiated by the RFEF against a club affiliated to LaLiga. LaLiga
	acts as co-defendant.
Ordinary Procedure 33/2020 Central	
contentious-administrative Court No. 8 of	3
Madrid.	of Monday and Friday matches. LaLiga acts as co-defendant.
Ordinary Procedure 36/2020 Central	Appeal against the Higher Council for Sports resolution
contentious-administrative Court No. 3 of Madrid.	approving the amendment of Article 124 of the General Regulations of the RFEF.
Sanctioning File 2020169 PLCO. Galicia	Penalty procedure currently suspended.
Regional Government. Department of Health.	renaity procedure currently suspended.
Regional Government, Department of Health.	



(In thousands of euros)

Identification of the Procedure	Brief description of the dispute
Ordinary Procedure No. 37/2020 of the Court of First Instance No. 67 of Madrid.	Claim and request for arbitration on public accountability in relation to various agreements of LaLiga's General Assembly on 28 October 2019 approving the annual accounts and budgets. Favourable judgment pending appeal.
Ordinary Procedure 20/2019 Central contentious-administrative Court No. 12 of Madrid.	Challenge the agreement of the Higher Council for Sports Board of Directors in its meeting on 29 March 2019, in which it agreed to dismiss the request for the amendments of Articles 153, 154, 155, 156 and 214 of the General Regulations of R.F.E.F. LaLiga acts is co-defendant.
Ordinary Procedure 1468/2018 Commercial Court No. 12 of Madrid.	Claim filed by LaLiga with a request for a precautionary measure to have the unfairness of the conduct declared and cessation and prohibition of subsequent repetition of unfair behaviour against the R.F.E.F. given the denial of authorisation to hold official matches of the National League Championship outside the national territory.
Ordinary Procedure 829/2019 of the Court of First Instance No. 35 of Madrid.	Claim for arbitration on compliance with the marketing agreement signed between LaLiga and R.F.E.F. on the audiovisual rights of Copa SM El Rey, regarding access to information and auditing.
Ordinary Procedure No. 1443/2019 and precautionary measures followed before the Commercial Court No. 2 of Madrid.	Claim filed by LaLiga with a request for precautionary measures to have the unfairness of the conduct declared and abuse of a dominant position against the R.F.E.F. regarding the power to schedule matches on Mondays and Fridays. Favourable ruling on appeal.
Contentious-Administrative Chamber of the National Court.	Appeal against the Resolution of the director of the Data Protection Agency that resolves the penalty procedure PS/0036/2018 with a request for precautionary measures.
Economic-Administrative Claim with the TEAC.	Agreement to initiate the derivation of joint liability derived from the enforcement procedure that was followed against Recreativo. Not being satisfied, an economic-administrative claim is filed with the TEAC. Processing status: appealed before the National Court.
Economic-Administrative Claim with the TEAC.	Agreement to initiate the derivation of joint liability, notified on 14-02-18, derived from the enforcement procedure that was taken against Real Jaén. The return of the participation fee was in 2014. Regarding this agreement, allegations were filed and rejected. Processing status: filing of an economic-administrative claim with the TEAC.
Economic-Administrative Claim with the TEAC.	Agreement to initiate the derivation of joint liability, notified on 14-02-18, derived from the enforcement procedure that was taken against Racing de Santander. The federative rights transfer operations took place from 2013 to 2016. Not being compliant, allegations have been filed against said agreement to the regional Revenues Agency - Special Delegation of Cantabria and they have been rejected. Processing status: favourable resolution.

In the opinion of the Parent Association's Executive Committee and its advisers, it is not expected that the aforementioned litigation will have a significant impact – individually or as a whole – on these consolidated annual accounts.



(In thousands of euros)

19. Income and expenses

a) Net Turnover

The most relevant items of turnover are "Income from the marketing of audiovisual rights" and "Income from "Sponsorship, licences and others".

Income from the marketing of audiovisual rights

The detail of the income from the marketing of audiovisual rights at the end of financial years ended 30 June 2021 and 2020 by territory is as follows:

	inousanas of euros	
	2021	2020
Marketing Audiovisual Rights in Spain	1,094,143	1,105,230
Marketing Audiovisual Rights in Africa	701,740	708,430
Subtotal Negotiation / Marketing of Audiovisual Rights	1,795,883	1,813,660
Advertising Spain	-	45
Technical costs - Information right Spain	-	1,902
Sale of images and other services Spain	422	-
Subtotal Re-invoicing Production Costs	422	1,947
	1,796,305	1,815,607

The income from "Marketing Audiovisual Rights" corresponds to that obtained from the joint marketing of the audiovisual rights of LaLiga's member clubs/SAD, with LaLiga assuming the position of Principal in these contracts, see Note 3.16.

The decrease in the marketing of audiovisual rights compared to financial year ended 30 June 2020 was 19,302 thousand euros. This decrease was due to the net effect of the following two factors:

- Upwards impact of 94,537 thousand euros derived from the cut-off effect of operations that, in accordance with the accrual principle, occurred over the 2019/2020 season (see Note 27).
- Downwards impact mainly as a consequence of the contractual review of certain operators as a result of the conditions derived from the health crisis.



Th and a cf

(In thousands of euros)

Income from "Sponsorship, licences and others"

The detail of the income from "Sponsorship, licences and others" at the end of financial years ended 30 June 2021 and 2020 by territory is as follows:

	Thousands of euros	
	2021	2020
Spain	44,209	43,693
Africa	884	2,300
Americas	32,507	18,268
Asia / Oceania	11,172	9,377
Europe	15,228	16,840
MENA	226	1,967
	104.226	92,445

The increase in revenues with respect to financial year ended 30 June 2020 has occurred as a result of upward renewals of contracts in force, the most significant in this case being EA Sports in America.

b) Other operating income

Sundry and other current management income

The breakdown of this heading at the end of financial years ended 30 June 2021 and 2020 is as follows:

	Thousands of euros	
	2021	2020
Radio Broadcasts	457	712
Sundry Income	2,078	2,909
Data Income	1,900	2,057
Recovery for Abandonment of Division	3,546	2,174
LaLiga National and International Promotion - 1%	15,174	16,630
LaLiga Apps	1,230	3,169
	24.385	27.651

"LaLiga National and International Promotion - 1%" corresponds to the amount delivered by the clubs to LaLiga following the provisions of Article 6 of Royal Decree 5/2015, to be used to promote the professional competition in national and international markets.

c) Consumption of goods, raw materials and other consumable materials

The breakdown of this heading at the end of financial years ended 30 June 2021 and 2020 is as follows:

	Inousanas or euros	
	2021	2020
Procurements:		
Expenses Sponsorships and Licences Clubs/SADs	14,987	9,700
Sales management expenses and Sponsorship	50,998	39,111
Remodelling of stadiums	8,230	6,647
Work carried out by other companies	4,376	-
Marketing Audiovisual Rights expenses	1,696,072	1,717,109
	1,774,663	1,772,567



(In thousands of euros)

The heading "Commercial management expenses and Sponsorships" includes the costs associated with the income from licences and sponsorships. The increase in expenses compared to financial year ended 30 June 2020 is mainly due to the increase in expenses associated with the purchase of DBR for 1 million euros, and the launch of E-Sports for 7 million euros.

Under "Marketing Audiovisual Rights Expenses", there is a decrease of 21,037 thousand euros compared to financial year ended 30 June 2020. This decrease was due to the net effect of the following two factors:

- Upwards impact of 93,298 thousand euros derived from the cut-off effect of operations that, in accordance with the accrual principle, occurred over the 2019/2020 season (see Note 27).
- Downwards impact mainly as a consequence of the contractual review of certain operators
 as a result of the conditions derived from the health crisis, which implies a reduction in the
 distribution of audiovisual rights among clubs/SAD.

d) Operating grants included in profit or loss

LaLiga obtained and recognised the distribution of 45.50% of the gambling tax on Sports Betting as subsidy income, fundamentally, for 3,169 thousand euros (3,389 thousand euros in financial year ended 30 June 2020), see Note 3.16.

e) Staff costs

The breakdown of staff costs for financial years ended 30 June 2021 and 2020 is as follows:

	111	ousulius of euros
	2021	2020
Wages, salaries and the like	33,104	32,042
Pension Plan Contribution	2	-
Other staff welfare costs	397	568
Staff welfare costs:		
- Social Security	7,067	6,342
	40,570	38,952

The heading "Wages, salaries and the like" for financial year ended 30 June 2021 includes compensation costs of 354 thousand euros (256 thousand euros in financial year ended 30 June 2020).

The increase in spending on wages and salaries is mainly due to the average increase in group staff by 44 people over financial year ended 30 June 2020.



(In thousands of euros)

The average number of employees during the year distributed by category is as follows:

	2021	2020
Management Staff	21	18
Managers	82	77
Coordination and/or advisory staff Level I	178	153
Coordination and/or advisory staff Level II	154	137
Support Level I	108	102
Support Level II	108	87
	651	574

Likewise, the distribution of the Group's staff by sex at the end of the financial year is as follows:

			2021			2020
	Men	Women	Total	Men	Women	Total
Management Staff	15	8	23	12	6	18
Managers	61	21	82	61	20	81
Coordination and/or advisory staff Level I	135	48	183	135	45	180
Coordination and/or advisory staff Level II	120	46	166	109	35	144
Support Level I	63	55	118	57	52	109
Support Level II	64	18	72	69	24	93
	458	196	654	443	182	625

The average number of people employed during the year with a disability greater than or equal to 33%, distributed by category is:

	2021	2020
Coordination and/or advisory staff Level II	-	1
Support Level I	1	1
Support Level II	2	2
	3	4

f) Other current management expenses

	Thousands of euros	
	2021	2020
Competition Arbitration	5,434	2,930
R.F.E.F. (Royal Spanish Football Federation) Agreement	25,406	23,116
Professional Football Foundation Agreement	950	2,059
AFE Agreement	6,500	3,200
Donation to the Women's Football Association	-	1,600
Aficiones Unidas Agreement	-	103
LaLiga 4Sports Agreement	-	3,323
Other Expenses	1,057	1,769
- -	39,347	38,100

"Other current management expenses" mainly includes expenses associated with competitions, agreements and other expenses associated with competitions.



(In thousands of euros)

"Agreement with R.F.E.F." includes expenses arising from the agreement signed with the Real Federación Española de Fútbol on 3 July 2019. The most representative costs correspond to the federative services, Spanish grassroots football, women's football, Copa de Rey, travel expenses, accommodation and expenses of referees.

g) External services

<u>. </u>	Inousands of euros	
	2021	2020
Leases and royalties	5,897	3,867
Repair and conservation	1,949	560
Independent professional services	48,151	54,377
Insurance premiums	791	773
Banking services and the like	646	266
Advertising and public relations	33,413	32,402
Supplies	927	516
Other Services	7,417	10,485
_	99,191	103,246

[&]quot;Leases and royalties" mainly include the rental of the LaLiga head offices in Madrid and Barcelona.

Independent Professional Services has reduced mainly due to a series of events neither being held or held with restrictions that has led to cost savings, the most notable being the Davis Cup, the International Champions Cup or events related to "El Clásico".

Within "Advertising and public relations", the main expenses correspond to those incurred by new Branded Content agreements with various publishing groups.

20. Tax on profits and tax position

a) Tax Position

Assets

	Thousands of Euros	
	2021	2020
Short term:		
Tax Authority debtor for VAT.	67,955	48,140
Tax Authority debtor for I.G.I.C. (Canary Islands tax)	18	7
Tax Authority debtor for Overseas	107	-
Tax Authority, withholdings and payments on account	158	1,392
Tax Authority, other concepts	2,575	-
Tax Authority debtor for Personal Income Tax.	-	114
	70,813	49,653



[&]quot;Other services" records sundry expenses including travel expenses and supplies.

(In thousands of euros)

Subsequent to 30 June 2021, LaLiga has collected 20,122 thousand euros from the 64,360 thousand euros owed by the Tax Authority for VAT.

Liabilities

	Thousands of euros	
	2021	2020
Short term:		
Tax Authority creditor for Personal Income Tax.	742	443
Creditor to Social Security Bodies	710	493
Tax Authority creditor for Corporation Tax.	117	58
Tax Authority creditor for VAT.	-	243
	1,569	1,237

b) Tax on profits

The reconciliation between the net amount of income and expenses for the year and the taxable base of the Parent Association's tax on profits is as follows:

,		Thousand Profit and Io	ds of euros ss account
Income and expenses balance for the year Corporation Tax Pre-tax profit/(loss)			12 (100) 112
•	Increases	Decreases	
Permanent differences	1,564	(3,168)	(1,604)
Collaboration in favour of non-profit entities	1,563	-	1,563
Dividend exemption (see Notes 9 and 19)	=	(3,168)	(3,169)
Disciplinary proceedings	1	-	2
Temporary differences			
Amortisation limitation – 70%	-	(25)	(25)
Contributions to Retirement Award	-	(210)	(210)
Other differences	3,364	(762)	2,602
Offset of negative tax bases			(190)
Previous tax base			685
Total amount			171
Deductions			(66)
Liquid amount			105

Given that LaLiga and its subsidiaries do not form a tax consolidation group, corporate tax expenses are composed of the aggregate of these expenses of the following entities that make up the consolidated group:

	Thousands of euros
Liga Nacional de Fútbol Profesional	100
Sociedad Española de Fútbol Profesional, S.A.U.	335
LaLiga Servicios Digitales, S.L.U.	130
Sports Entertainment and Innovation, S.L.U.	-
LaLiga Tech, S.L.U.	-
LaLiga Content Protection, S.L.	-
Digital & Sports Innovation, S.L.U.	-
LaLiga Entertainment, S.L.U.	-



(In thousands of euros)

LaLiga DMCC (previously named LNFP FZE)	-
La Liga (USA) Inc.	-
Beijing Spanish Football League Consulting Co., Ltd.	(72)
Spanish Football Sports & Entertainment (Shanghai) Co., Ltd.	15
LaLiga North America LLC	61
La Liga South Africa Proprietary Limited	86
LaLiga LFP Mex, S.R.L.C.V.	18
LaLiga Singapore Pte Ltd.	111
	784

Pursuant to regulations, dividend income of the subsidiaries in the consolidated group has been included in the Parent Association's income statement, while in the individual calculations of the provisions for corporation tax of LaLiga and its subsidiaries that make up the current consolidated group, financial income is included in the individual income statements.

During financial year ended 30 June 2021, the Parent Association offset 190 thousand euros of negative tax bases that were generated in financial year ended 30 June 2018. The amount of inactive negative tax bases of the Parent Association pending offset at 30 June 2021 amounts to 20,488 thousand euros and distributed by year generated as follows:

Source year	Base
2018	2,384
2020	18,104
Total	20,488

Additionally, the amount of inactive negative tax bases of LaLiga's subsidiaries pending offset at 30 June 2021 amounts to 2,677 thousand euros.

Deductions have been applied to the full amount for financial year ended 30 June 2021 for 66 thousand euros (0 euros at 30 June 2020). Withholdings, interim payments and unused payments on account amount to 158 thousand euros.

Withholdings and interim payments for financial year ended 30 June 2020 amounting to 1,392 thousand euros were recovered during financial year ended 30 June 2021.

c) Deferred tax

The detail of deferred taxes is as follows:

		Thousands of euros	
	2021	2020	
Deferred tax assets:			
Temporary differences	267	294	
	267	294	



(In thousands of euros)

Tax assets and liabilities are offset if, at that time, the Group has the right to the offset for recognised amounts and intends to settle the amounts for the net amount or realise the asset and cancel the liability simultaneously.

The gross movement in deferred taxes is as follows:

	Inousands of euros	
	2021	2020
Start balance	294	326
Charge to the profit and loss account	-	-
Tax charged directly to equity	(29)	(31)
Other	2	(1)
End balance	267	294

Deferred tax assets for negative tax bases pending offset are recognised insofar that the group is likely to obtain future tax gains that allow their application.

On 30 July 2020, the Parent Association was notified by means of an information request of the commencement of tax actions regarding 2017, 2018 and 2019, which is still under consideration at the date these consolidated annual accounts were prepared, and it is not expected that the result of this will have a significant effect on them.

Similarly, during the year ended 30 June 2021, the subsidiary Sports Entertainment & Innovation, S.L.U. was notified about the commencement of verification actions in relation to the VAT refund requested in the last self-assessment of financial year 2020, which is still under consideration at the date these consolidated annual accounts were prepared, and it is not expected that the result of this will have a significant effect on them.

The Parent Association and the Group's Spanish subsidiaries have inspections by the tax authorities pending for the following years of the main taxes applicable to it:

VAT: 2017 - 2021

Personal Income Tax: 2017 - 2021 Social Security: 2017 - 2021

Corporation Tax: 2016/2017 - 2019/2020

As a consequence, among others, of the different possible interpretations of current tax legislation, additional liabilities may arise as a result of an inspection. In any case, the members of the Parent Association's Executive Committee consider that these liabilities, if arising, will not significantly affect the consolidated annual accounts.



(In thousands of euros)

21. Financial profit/(loss)

	Thousands of eu	
	2021	2020
Financial income:		
In third parties	657	501
	657	501
Financial expenses:		_
In third parties	(1,497)	(391)
	(1,497)	(391)
Exchange rate differences	654	(505)
Financial profit/(loss)	(186)	(395)

22. Executive Committee and senior management

a) Remuneration to the members of the Executive Committee

Members of the Parent Association's Executive Committee do not receive any remuneration for their roles, as happened in financial year ended 30 June 2020, although the Chairman of the Parent Association receives a remuneration as Chairman, which is included in the breakdown of section b) of this note of the consolidated report. Likewise, during financial years ended 30 June 2021 and 30 June 2020, the Parent Association has not granted advances or loans to the members of the Executive Committee and there are no payments for life insurance or pension plans.

b) Remuneration and loans to senior management staff

The total remuneration accrued in financial year ended 30 June 2021 to senior management amounts to 5,519 thousand euros (6,309 thousand euros in financial year ended 30 June 2020), and there are no loans to senior management at the end of financial year ended 30 June 2021 nor financial year ended 30 June 2020.

c) Other information on the compliance body

During the 2020/2021 season, LaLiga continuous monitored conflicts of interest in a similar manner to that demanded by current business regulations. Based on the information provided by the affiliates themselves; the members of LaLiga's ordinary governance and administration body (i.e. the Executive Committee) and the competent management body on the management of audiovisual rights in accordance with the provisions of Royal Decree-Law 5/2015 of 30 April (i.e. the Audiovisual Rights Management Oversight Body); as well as based on public information and analysis by LaLiga's Management and its Compliance Body, have been aware of the following current or potential conflicts of interest:



(In thousands of euros)

- Three clubs affiliated with LaLiga, FC Barcelona, Real Madrid CF and Club Atlético de Madrid, S.A.D., took part in the Super League project promoted by European Society Super League, S.L. in the 2020/2021 season, whose potential impact has been analysed by LaLiga and is described on pages 1, 2 and 3 of the 2021 Management Report. The three clubs are members of the Audiovisual Rights Management Oversight Body. Club Atlético de Madrid, S.A.D. is also a member of the Executive Committee. However, it is noted that Club Atlético de Madrid, S.A.D., also ceased its involvement in the aforementioned project during the 2020/2021 season.
- Various clubs have formed part (by themselves or through people linked to them) of other sports organisations, and are members of their governing bodies in the cases below:
 - FC Barcelona has been part of the governing bodies of UEFA and RFEF.
 - Real Madrid CF has been part of the governing bodies of UEFA and RFEF.
 - Club Atlético de Madrid, S.A.D. has been part of the governing bodies of RFEF.
 - Sevilla FC, S.A.D. been part of the governing bodies of RFEF.
 - The main shareholder of the Girona FC, S.A.D., a member club of the Executive Committee, has held shares in various football clubs during the 2020/2021 season that, in turn, are members of professional leagues in other countries, among them, the Premier League, French Football League (Ligue 1) and Major League Soccer in the USA.

LaLiga monitors each of these situations and assesses the need to adopt, where appropriate, measures conducive to preventing conflicts from resulting in negative consequences for LaLiga.

In addition to the above, the minutes of meetings held during the 2020/2021 season by the different bodies of LaLiga list the specific conflict of interest situations that were evident at that time. Specifically:

- (i) One of the members of the Board of Directors of an affiliate club of LaLiga, Granada Club de Fútbol, S.A.D., is linked to an entity that is LaLiga's partner in a joint venture constituted abroad. An eventual conflict of interest within the Joint Venture was extended to the actions of said club in the LaLiga bodies. It is of note, however, that the aforementioned club has not been part of the Executive Committee during the 2020/2021 season. Likewise, this was reported on at the meeting of the Executive Committee on 14 October 2020 and at the General Assembly Meeting on 30 June 2021.
- (ii) The Chairman of LaLiga, Mr Javier Tebas Medrano, who, in that position, is a member of the Executive Committee and the Audiovisual Rights Management Oversight Body, has reported the following circumstances:
 - a) his membership of the UEFA Executive Committee representing European Leagues. The Executive Committee approved Mr Tebas holding this position at its meeting on 25 March 2021.
 - b) his family link to the non-member secretary of the Board of Directors of C.F. Fuenlabrada, S.A.D., of which the Executive Committee and the General Assembly of LaLiga were made aware on 27 September and 28 October 2019, respectively. Likewise, in adopting decisions pertaining to the



(In thousands of euros)

aforementioned club, Mr Tebas has abstained from participating, delegating the competence to the Vice Chairmen of LaLiga, pursuant to internal regulations. This circumstance was reported in the Good Governance Reports for the 2018/2019 and 2019/2020 seasons.

23. Information on the environment

The activities carried out by the Group do not generate negative environmental impacts and comply with all applicable regulations, therefore it is not considered necessary to allocate any provision or additional expense for possible contingencies due to this. Likewise, there is no significant equipment, facilities or other systems included in property, plant and equipment intended for environmental protection and improvement.

24. Events after the reporting period

During July 2021, the Parent Association made an early partial amortisation of 14,477 thousand euros of the ICO COVID-19 Guarantee Facility described in Note 16.

Similarly, in July 2021, the Association amortised the amount drawn down of 416 thousand euros at 30 June 2021 from the Credit Line contracted with BBVA described in Note 16.

At the Executive Committee on 4 August and the Extraordinary General Assembly on 12 August, a strategic operation was presented between LaLiga and the CVC Capital Partners fund (hereinafter CVC) with the aim of increasing the value of LaLiga and its clubs/SADs.

This strategic operation called "LaLiga Impulso" was unanimously approved by the Executive Committee on 4 August and voted on favourably by 38 of the associates in the Assembly on 12 August, with the project being rejected by Real Madrid C.F., F.C. Barcelona, Athletic Club de Bilbao and Real Oviedo.

In the following days, Real Oviedo confirmed its approval of the project, so 39 clubs therefore support the LaLiga Impulso strategic project.

After the approval by the Extraordinary General Assembly, LaLiga's Management and CVC Capital Partners were still negotiating the final terms of the agreement at the date these annual accounts were prepared.

Once signed, the agreement would involve a contribution from CVC of approximately 2,000 million euros to LaLiga and its clubs, thus constituting LaLiga Impulso as the pillar that will enable the future growth of audiovisual and commercial rights of clubs in exchange for a share in the profits obtained from these activities. Given that the Extraordinary General Assembly agreed that LaLiga Impulso will not affect clubs that were not in agreement, it is estimated that the agreement involves CVC having a shareholding of 8.202% in the operating profits of the audiovisual rights for clubs in LaLiga



(In thousands of euros)

Santander and LaLiga Smartbank and who, in addition, join the capital of a LaLiga subsidiary with a shareholding similar to that mentioned above. This subsidiary's functions, among others, will be to enhance the development and digital transformation that allows the improvement of the entertainment content, the capture and data analysis capacity, as well as direct integration with the fans.

25. Auditor's fees

The fees accrued during financial year ended 30 June 2021 by PricewaterhouseCoopers Auditores, S.L. for audit services amounted to 136 thousand euros (120 thousand euros in financial year ended 30 June 2020) and for other verification services amounting to 27 thousand euros (9 thousand euros in financial year ended 30 June 2020).

Likewise, the fees accrued by other companies in the PwC network for consultancy services were 104 thousand euros (115 thousand euros in financial year ended 30 June 2020).



(In thousands of euros)

26. Segmented information

The Group's financial information broken down by operating segment for the season ended 30 June 2021 is shown below:

	Licences, sponsorshi ps and the like	Marketing Audiovisual Rights	Provision of maintenance services for sports venues	Technological and others	Total
CONTINUING OPERATIONS					
Net Turnover	104,226	1,798,964	11,746	3,049	1,917,985
Sponsorship, licences and others	104,226	-	-	=	104,226
Income from Marketing Audiovisual Rights	-	1,796,305	-	=	1,796,305
Negotiation / Marketing of Audiovisual Rights	=	1,796,305	-	=	1,796,305
Provision of maintenance services for sports venues	-	-	11,746	-	11,746
Provision of services	-	2,659	-	3,049	5,708
Procurements	(65,985)	(1,696,072)	(8,230)	(4,376)	(1,774,663)
Sponsorships and Licences Clubs/SADs	(14,987)	-	-	-	(14,987)
Sales management expenses Sponsorship	(50,998)	-	-	-	(50,998)
Marketing Audiovisual Rights expenses	-	(1,696,072)	-	-	(1,696,072)
Work carried out by other companies	-	-	(8,230)	(4,376)	(12,606)
Other operating income	29,080	436	75	-	29,591
Sundry and other current management income	23,874	436	75	-	24,385
Football pools	5,206	-	-	-	5,206
Staff costs	(18,957)	(18,269)	(1,754)	(1,590)	(40,570)
Other operating expenses	(49,688)	(78,998)	(827)	(10,535)	(140,048)
External services	(24,768)	(63,103)	(785)	(10,535)	(99,191)
Taxes	(16)	(22)	-	-	(38)
Losses, impairment and changes in provisions for commercial operations	16	(1,446)	(42)	-	(1,472)
Other current management expenses	(24,920)	(14,427)	-	-	(39,347)
Depreciation of fixed assets	(1,950)	(7,425)	(35)	(1,053)	(10,463)
Excess provisions	-	-	120	-	120
Other Profits (Losses) Impairment and gain/(loss) from disposals of	1,044	1,961	-	(3)	3,002
fixed assets	(229)	-	-	-	(229)
OPERATING PROFIT/(LOSS)	(2,459)	597	1,095	(14,508)	(15,275)
FINANCIAL PROFIT/(LOSS)	198	(376)	-	(8)	(186)
PRE-TAX PROFIT/(LOSS)	(2,261)	221	1,095	(14,516)	(15,461)
Taxes on profits	(313)	(136)	(335)	-	(784)
PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS Profit/(loss) attributed to the owners of the	(2,574)	85	760	(14,516)	(16,245)
Parent Association Profit/(loss) attributed to non-controlling	-	-	-	-	(16,003)
shareholdings	-	-	-	(242)	(242)

See Note 19 for greater analysis of the above items.



(In thousands of euros)

				Thousand	is of euros
	Licences, sponsorships and the like	Marketing Audiovisual Rights	Provision of maintenance services for sports venues	Technology	Total
Segment Assets	79,472	665,767	4,867	14,879	764,985
Segment Liabilities	82,832	674,562	4,566	3,025	764,985
Net cash flows from:					
- Operations					(173,235)
- Investment					(11,048)
- Financing					46,154)

The Group's financial information broken down by operating segment for the season ended 30 June 2020 is shown below:

	Licences, sponsorshi ps and the like	Marketing Audiovisual Rights	Provision of maintenance services for sports venues	Total
CONTINUING OPERATIONS				
Net Turnover	92,705	1,818,447	10,095	1,921,247
Sponsorship, licences and others	92,445	-	=	92,445
Income from Marketing Audiovisual Rights	-	1,815,607	-	1,815,607
Negotiation / Marketing of Audiovisual Rights	-	1,813,660	-	1,813,660
Re-invoicing Production Costs	-	1,947	-	1,947
Provision of maintenance services for sports venues	-	-	10,095	10,095
Provision of services	260	2,840	-	3,100
Procurements	(48,811)	(1,717,109)	(6,647)	(1,772,567)
Sponsorships and Licences Clubs/SADs	(9,700)	-	-	(9,700)
Sales management expenses Sponsorship	(39,111)	-	-	(39,111)
Marketing Audiovisual Rights expenses	-	(1,717,109)	-	(1,717,109)
Work carried out by other companies	-	-	(6,647)	(6,647)
Other operating income	25,197	7,217	-	32,414
Sundry and other current management income	20,434	7,217	-	27,651
Football pools	4,763	-	-	4,763
Staff costs	(18,936)	(18,337)	(1,679)	(38,952)
Other operating expenses	(52,823)	(89,280)	(496)	(142,599)
External services	(31,886)	(70,921)	(439)	(103,246)
Taxes	(73)	(2)	(6)	(81)
Losses, impairment and changes in provisions for commercial operations	(198)	(923)	(51)	(1,172)
Other current management expenses	(20,666)	(17,434)	-	(38,100)
Depreciation of fixed assets	(1,401)	(5,920)	(39)	(7,360)
Other Profits (Losses)	677	2,614	-	3,291
Impairment and gain/(loss) from disposals of fixed assets	-			-
OPERATING PROFIT/(LOSS)	(3,392)	(2,368)	1,234	(4,526)
FINANCIAL PROFIT/(LOSS)	(218)	(177)	-	(395)
PRE-TAX PROFIT/(LOSS)	(3,610)	(2,545)	1,234	(4,921)
Taxes on profits	(502)	-	(302)	(804)
PROFIT/(LOSS) FOR THE YEAR FROM CONTINUING OPERATIONS	(4,112)	(2,545)	932	(5,725)



(In thousands of euros)

See Note 19 for greater analysis of the above items.

			Thousa	nds of euros
	Licences, sponsorships and the like	Marketing Audiovisual Rights	Provision of maintenance services for sports venues	Total
Segment Assets	153,898	831,124	6,778	991,800
Segment Liabilities	85,045	900,759	5,996	991,800
Net cash flows from:	-			
- Operations				70,869
- Investment				(27,228)
- Financing				(4,481)

27. Impact of the health crisis (COVID-19)

The 2020/2021 season and particularly the 2019/2020 season were affected by the exceptional circumstances that occurred since March 2020 resulting from the health crisis caused by the coronavirus (COVID-19) and which, as a maximum exponent, were cemented with the publication of Royal Decree 463/2020 on 14 March 2020 declaring the state of emergency to manage the health crisis caused by the coronavirus (COVID-19) that came into force on 14 March and ended on 21 June 2020, and after that with the declaration of a new state of emergency through Royal Decree 926/2020 on 25 October 2020 declaring the emergency to contain the spread of infections caused by SARS-COV-2 that came into force on 25 October and ended on 9 May 2021.

As a first reactive measure to address the crisis, the Group activated the contingency plans previously prepared for these circumstances that have allowed the continuity of activities, trying as much as possible to approximate them to reality. For this, organisational measures to manage the crisis, both individual (management of infections or isolation) and group were implemented. These measures were aimed at reducing the impact of this health crisis on the continuity of group activities and businesses and to be able to extend them as long as necessary in accordance with the circumstances.

Specifically, the lockdown measures imposed meant:

- Approximately 100% of the workforce moving to working from home that, at the date these
 consolidated annual accounts were prepared, partially continues.
- That, from an average workforce of 574 employees in financial year ended 30 June 2020, there were 149 employees included in temporary redundancy programme that had different durations depending on the activities they affected. In financial year ended 30 June 2021, the workforce has not been affected by new temporary redundancies.

Within the business context and Group's operations, it has a financial year starting on 1 July and ending on 30 June; a period aligned with the professional football seasons, and, therefore, aligned with its main economic activities. However, exceptionally and resulting from the aforementioned health crisis, from the date the first state of emergency came into force through Royal Decree 463/2020 on 14 March 2020, the Government of Spain decreed all sporting activity to close, postponing the "LaLiga Santander" and "LaLiga Smartbank" professional football competitions until



(In thousands of euros)

they could resume on 11 June 2020. This postponement had an effect on LaLiga's economic activities, as the 2019/2020 season for LaLiga Santander ended in July 2020 and for LaLiga Smartbank in August 2020.

This has led to the fact that, in accordance the accrual principle, income and expenses associated with the 2019/2020 season have to be recognised in financial year ended 30 June 2021. This has mainly affected "Marketing Audiovisual Rights" since the effect in "Licences, sponsorships and the like" and "Provision of maintenance services for sports venues" is not significant and the impacts have already been included in the accounts for financial years ended 30 June 2020 and 30 June 2021.

The detail of the profit and loss account corresponding to both the full 2019/2020 season and financial year ended 30 June 2020 for the main affected segment (Marketing Audiovisual Rights) (detailed in Note 26 of the consolidated report) is set out below:

		Thous	sands of euros
		Marketing Aud	iovisual Rights
		Financial year	
	Full 2019/2020	ended 30 June	
	season	2020	Variation
CONTINUING OPERATIONS			
Net Turnover	1,910,144	1,815,607	94,537
Sponsorship, licences and others	-	-	_
Sales management income Sponsorship	-	=	_
Income from Marketing Audiovisual Rights	1,910,144	1,815,607	94,537
Negotiation/Marketing of Audiovisual Rights	1,908,197	1,813,660	94,537
Re-invoicing Production Costs	1,947	1,947	· -
Procurements	(1,810,407)	(1,717,109)	(93,298)
Sponsorships and Licences Clubs/SADs	-	-	
Sales management expenses Sponsorship	-	-	_
Marketing Audiovisual Rights expenses	(1,810,407)	(1,717,109)	(93,298)
Other operating income	7,217	7,217	
Sundry and other current management income	7.217	7.217	-
Football pools	, <u>-</u>	, -	-
Staff costs	(15,160)	(15,160)	-
Other operating expenses	(88,451)	(87,212)	(1,239)
External services	(70,687)	(69,771)	(916)
Taxes	(2)	(2)	-
Losses, impairment and changes in provisions for	• • • • • • • • • • • • • • • • • • • •	, ,	
commercial operations	(923)	(923)	-
Other current management expenses	(16,839)	(16,516)	(323)
Depreciation of fixed assets	(5,802)	(5,802)	-
Other Profits (Losses)	2,635	2,635	_
Impairment and gain/(loss) from disposals of fixed		-	
assets	-	-	_
OPERATING PROFIT/(LOSS)	176	176	_
FINANCIAL PROFIT/(LOSS)	(176)	(176)	_
PRE-TAX PROFIT/(LOSS)	-	-	_
Taxes on profits	-	-	
PROFIT/(LOSS) FOR THE YEAR	_	-	

As a continuation of the above, and for comparative purposes, the detail of the profit and loss account corresponding to both the full 2020/2021 season and financial year ended 30 June 2021 for the main



(In thousands of euros)

affected segment (Marketing Audiovisual Rights) (detailed in Note 26 of the consolidated report) is set out below:

			sands of euros
	Full 2020/2021	Marketing Aud Financial year ended 30 June	iovisual Rights
	season	2021	Variation
CONTINUING OPERATIONS			
Net Turnover	1,701,768	1,796,305	(94,537)
Sponsorship, licences and others	-	-	-
Sales management income Sponsorship	-	-	-
Income from Marketing Audiovisual Rights	1,701,768	1,796,305	(94,537)
Negotiation/Marketing of Audiovisual Rights	1,701,768	1,796,305	(94,537)
Re-invoicing Production Costs	-	-	-
Procurements	(1,602,774)	(1,696,072)	93,298
Sponsorships and Licences Clubs/SADs	-	=	
Sales management expenses Sponsorship	-	-	-
Marketing Audiovisual Rights expenses	(1,602,774)	(1,696,072)	93,298
Other operating income	6,534	6,534	-
Sundry and other current management income Football pools	6,534 -	6,534 -	-
Staff costs	(15,984)	(15,984)	_
Other operating expenses	(83,809)	(85,048)	1,239
External services	(68,239)	(69,155)	916
Taxes	(20)	(20)	-
Losses, impairment and changes in provisions for			
commercial operations	(1,446)	(1,446)	-
Other current management expenses	(14,104)	(14,427)	323
Depreciation of fixed assets	(7,344)	(7,344)	-
Other Profits (Losses)	1,991	1,991	-
Impairment and gain/(loss) from disposals of fixed			
assets	700	700	
OPERATING PROFIT/(LOSS)	382	382	
FINANCIAL PROFIT/(LOSS)	(376)	(376)	
PRE-TAX PROFIT/(LOSS)	6	6	
Taxes on profits	(6)	(6)	
PROFIT/(LOSS) FOR THE YEAR	-	-	-

According to the information shown in the above tables, it can be seen how financial year ended 30 June 2021 had the net effect of the following factors:

- Upwards impact on the recognition of net turnover for 94,537 thousand euros derived from the cut-off effect of operations that, in accordance with the accrual principle, occurred over the 2019/2020 season.
- Downwards impact on the recognition of net turnover mainly as a consequence of the contractual review of certain operators as a result of the conditions derived from the health crisis (see Note 19.a).

Within the scope of its competencies, LaLiga drew up an action protocol for the return of LaLiga teams to competing and finishing the 2019/2020 season and for the competition in the 2020/2021 season. The protocol was a document that sought to combine, on one hand, the resumption and correct



(In thousands of euros)

development of the competitions and, on the other hand, the creation of a raft of measures aimed at preventing a re-outbreak of the disease.

The strict application of the action protocol for LaLiga teams returning to complete the 2019/2020 season, and to ensure the integrity and safety of the competition, meant extraordinary expenses being assumed in financial year ended 30 June 2020 that are set out grouped by concept below and that were recorded in the Group's consolidated profit and loss account in the aforementioned financial year:

	Amounts (Thousands of
Description	euros)
COVID-19 tests	11,808
Displacements	12,000
Other	3,428
Total	27.236

As reported in Note 3.14 of the consolidated report, LaLiga recorded two provisions in its long-term provision account at the end of financial year ended 30 June 2019 – one for Compensation for Relegation of 17,364 thousand euros and the Bankruptcy Guarantee Fund of 6,802 thousand euros – named as a consequence of the source of the funds that established these provisions and are freely available in terms how they can be allocated. During financial year ended 30 June 2020, the Parent Association's management and members of its Executive Committee deemed the amounts allocated for this purpose to be sufficient and, given the exceptional nature of the expenses incurred as a result of the health crisis, considered the reversal of these provisions to be appropriate.

As reported in Note 16, in financial year ended 30 June 2021, and in order to support and maintain competitions and the value of audiovisual and commercial rights, LaLiga has managed the extraordinary expenses generated by the health crisis (COVID-19), consisting mainly of travel expenses and testing, together with adapting stadiums to the action protocol. These expenses have been incurred and paid on behalf of the clubs/SADs, and will be distributed to them over five seasons between the clubs/SADs competing in each of those seasons.

Additionally and in line with the above, the Parent Association has worked with Banco Santander to receive an ICO Guarantees Facility Loan Policy as an investment for 50,000 thousand euros, intended to pay the aforementioned extraordinary expenses that LaLiga has assumed on behalf of the clubs/SADs.

While it is difficult to estimate the possible effect of the above situation could have in the coming months, it is the opinion of members of the Parent Association's Executive Committee that no additional economic impacts or significant financial resources to those described in this note will be required. The Group will continue to monitor the potential impact of the health crisis and take all possible measures to mitigate the effects.



STATEMENT ON THE EVOLUTION OF THE BUSINESSES AND THE SITUATION OF THE LALIGA GROUP

During the 2020/2021 season, LaLiga made a loss of 16,245 thousand euros (profit of 5,725 thousand euros at the end of the 2019/2020 season). The result differs from the previous year mainly due to the investment made, according to established Business Plans, in the newly created technology companies, Digital & Sports Innovation, S.L.U and LaLiga Tech S.L.U.

The "Net Turnover" for the 20/21 season has two important effects, such as the cut-off of the previous season, as part of the competition had to be played beyond 30 June 2020, the adjustment of which is taken into account in the 20/21 season, and the downwards impact on the recognition of net turnover, mainly as a consequence of the contractual review of certain operators as a result of the conditions derived from the health crisis.

"Net Turnover" in the financial year to 30 June 2021 amounted to 1,917,985 thousand euros, a decrease of 3,262 thousand euros compared to the 19-20 season.

There was an increase of 11,521 thousand euros in income from sponsorships, licences and others compared to the previous year as a result of upwards renewals of contracts in force, the most significant being EA Sports.

Income from the marketing of audiovisual rights decreased mainly due the impact on certain contracts for the marketing of audiovisual rights of LaLiga clubs/SADs directly affected by the measures taken to fight the COVID-19 pandemic, the most significant being the contract with Horeca.

EVENTS THAT OCCURRED DURING THE SEASON

Within its global strategy, LaLiga continued with the internationalisation of the competition during the 2020/2021 season. For this, it has continued to work on positioning LaLiga as the best television sports content while maintaining the best league position in the world in the sporting sphere.

In the audiovisual area, LaLiga has continued with its continuous improvement on audiovisual content with the aim of its followers enjoying spectacular, novel content and where audiovisual excellence predominates. During this year in which most of the matches were played behind closed doors, a virtual grandstand and sound were offered in the broadcasts with the aim of providing viewers with added value.

With regard to international activity, expansion continued in the 2020-2021 season by closing a joint venture agreement to set up the SPANISH FOOTBALL SPORTS & Entertainment (Shanghai) Co., Ltd., with a 50% percentage of participation, For the next 15 years, in China, with MediaPro Super Sports (Shanghai) Consulting Co., Ltd., in order to promote, exploit and market sports trading rights. It has been a year of confirming the importance that international weight supposes in LaLiga's strategy and financial data.

The technological activity has seen a year of consolidation and confirmation of a new own operating activity within the LaLiga Group and, for this reason, new companies were created to exploit the digital and technological products, as well as for the development, maintenance, marketing and evolution of the applications developed within the Group.

On 18 April 2021, twelve of the main football clubs in Europe announced the creation of the Super League. Among the founding members were three clubs associated with La Liga Nacional de Futbol Profesional: FC Barcelona, Real Madrid FC and Atletico de Madrid SAD.

A few days after the creation of the Super League – and after the widespread rejection with social and political pressures (politicians, fans, leagues, federations, clubs, players, along with their International Associations, media, etc.) from all parts of Europe against it – nine founder clubs announced they were abandoning the project, although two LaLiga clubs remained part of it: Real Madrid FC and FC Barcelona.

- The incursion of the new European competition implied a full-frontal attack against the most basic principles of football:
- At a sporting level: the classification to European competitions on sporting merit would disappear, as would the European Incentive of clubs, and the reasons for fighting for promotion
- At a financial level:
 - On 14 May 2021, KPMG produced an expert report with the aim of estimating the impact that the potential implementation of the Super League would have on LaLiga.
 - KPMG estimated the following impacts on LaLiga's income and that of its clubs:
 - Audiovisual impact: 1,089.4 million euros
 - Impact on sponsorships: 785.9 million euros
 - Impact on Matchday: 174.1 million euros.
 - Total impact on Annual Income: €2,049.4m (63.0% of total income)

The impact on income over 10 years would exceed €20,000m since this would be recurrent and sustained damage over time. In addition, KPMG estimated the following impact on the value of non Super League clubs: €2,610.3m (81.3% of the total value).

- At a social level: consequent to the loss of sporting and financial incentives, it would drastically decrease the interest of fans. In addition, solidarity with grassroots football and other sports, such as the commitments that LaLiga currently has with RFEF and the Higher Council for Sports would be lost
- At a governance level: all the governance structures of current European football would be broken. With this Super League model, the 15 founding clubs would decide everything
- At an industry level: KPMG's expert report also estimated that the financial and tax impact of the Super League could be equivalent to 0.79% of GDP, made up of:
 - o A loss of more than €9,000m in total income generated by LaLiga and the industry adjacent to its competitions
 - o The direct and indirect loss of about 100,000 jobs
 - o The loss of over €2,100m in tax collection

What's more, the incursion of the new European competition would result in:

- a new structure of European competitions that would remove significance and value from national leagues, resulting in them and their schedules being greatly affected
- a competition "par excellence" complementary to national leagues to be an alternative to these, becoming a substitute competition for fans and telecoms operators.
- conflicts in the configuration of the schedule, both the matchdays in which national competitions (League and Copa del Rey) are held as well as days allocated for national team matches

As a result of the above, the most likely solution to ensure compatibility of national competitions with the Super League would be to reformat national competitions – reducing of the number of teams in the First Division or by reducing/eliminating Cup and Super Cup tournaments. Therefore, LaLiga could be forced to reduce the number of teams in the First Division from 20 to 18 to offset the increase in the duration of European competitions and the burden of matches, with the consequent financial, sporting and social impacts that this would entail.



The changes induced by the new European competition model would impact on the main value levers that have allowed LaLiga to build its premium product status and explain the attractiveness that it raises for operators, sponsors, clubs, players and spectators.

Therefore, the creation of the Super League would be a real threat to LaLiga, other domestic competitions and for UEFA and its competitions, since, in the specific case of LaLiga, it would see its value as a premium product with audiovisual operators and their sponsors affected, and with the Super League also affecting the sporting interest in LaLiga.

EVOLUTION OF THE WORKFORCE

Throughout the season 2020/2021 there was an increase of 77 employees in the LaLiga workforce as a result of the increase in activity of all areas with the strategic objective of maximising income obtained from traditional sources and the exploration of new business lines.

AVERAGE PAYMENT PERIOD TO SUPPLIERS

The Association's average period of payment to providers during the 2020/2021 season was 33 days, with the legal maximum based on Law 15/2010 of 5 July being 60 days.

ENVIRONMENT

LaLiga's activities do not generate negative environmental impacts and comply with all applicable regulations, therefore it is not considered necessary to allocate any provision or additional expense for possible contingencies due to this. Likewise, there is no significant equipment, facilities or other systems included in property, plant and equipment intended for environmental protection and improvement.

RESEARCH AND DEVELOPMENT

After the last season in which the Spanish Innovation Certification Agency (ACIE) and the European Quality Assurance (ECA) decided that several of the projects launched were worthy of said certification due to their eminently technological and innovative nature, LaLiga has maintained the commitment to innovation and took this a step further during the year with the creation of subsidiary companies dedicated to technological and digital innovation.

SIGNIFICANT EVENTS AFTER YEAR END

At the Executive Committee on 4 August and the Extraordinary General Assembly on 12 August, a strategic operation was presented between LaLiga and the CVC Capital Partners fund (hereinafter CVC) with the aim of increasing the value of LaLiga and its clubs/SADs.

This strategic operation called "LaLiga Impulso" was unanimously approved by the Executive Committee on 4 August and voted on favourably by 38 of the associates in the Assembly on 12 August, with the project being rejected by Real Madrid C.F., F.C. Barcelona, Athletic Club de Bilbao and Real Oviedo.

In the following days, Real Oviedo confirmed its approval of the project, so 39 clubs therefore support the LaLiga Impulso strategic project.



After the approval by the Extraordinary General Assembly, LaLiga's Management and CVC Capital Partners were still negotiating the final terms of the agreement at the date these annual accounts were prepared.

Once signed, the agreement would involve a contribution from CVC of approximately 2,000 million euros to LaLiga and its clubs, thus constituting LaLiga Impulso as the pillar that will enable the future growth of audiovisual and commercial rights of clubs in exchange for a share in the profits obtained from these activities. Given that the Extraordinary General Assembly agreed that LaLiga Impulso will not affect clubs that were not in agreement, it is estimated that the agreement involves CVC having a shareholding of 8.202% in the operating profits of the audiovisual rights for clubs in LaLiga Santander and LaLiga Smartbank and who, in addition, join the capital of a LaLiga subsidiary with a shareholding similar to that mentioned above. This subsidiary's functions, among others, will be to enhance the development and digital transformation that allows the improvement of the entertainment content, the capture and data analysis capacity, as well as direct integration with the fans.

ACQUISITION OF OWN SHARES

As LaLiga is private sports association, there are no shares and therefore no treasury shares.

USE OF FINANCIAL INSTRUMENTS

LaLiga's activities are exposed to market risk (interest rate risk). The LaLiga Global Risk Management Programme focuses on the uncertainty of financial markets and tries to minimise the potential adverse effects on its financial profitability. LaLiga uses derivatives to hedge certain risks.

Risk management is controlled by LaLiga's Finance and Administration Department that identifies, assesses and hedges financial risks.

NON-FINANCIAL INFORMATION STATEMENT

The non-financial information statement of the Group headed by the Parent Association "Liga Nacional de Fútbol Profesional" and its subsidiaries, is a report independent from the Management Report, called "LaLiga Corporate Responsibility Report," which was prepared on 27 September 2021 by the Parent Association's Executive Committee and will be published on the Group's website.



PREPARATION OF THE CONSOLIDATED ANNUAL ACCOUNTS FOR THE YEAR ENDED 30 JUNE 2021

Diligence that states that the members of Liga Nacional de Fútbol Profesional's Executive Committee are aware of all content in the Consolidated Annual Accounts and the Consolidated Management Report corresponding to the year ended 30 June 2021 of Liga Nacional de Fútbol Profesional and subsidiaries, presented to the Executive Committee and prepared by them at its meeting on 27 September 2021, across 78 sheets, all initialled by the secretary and the stamp of the Parent Association, numbered as follows:

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expenses	4
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Secretary		



PREPARATION OF THE CONSOLIDATED ANNUAL ACCOUNTS FOR THE YEAR ENDED 30 JUNE 2021

On 27 September 2021 the Executive Committee of Liga Nacional de Fútbol Profesional prepared the consolidated annual accounts and the consolidated management report for financial year ended 30 June 2021, which are constituted by the preceding documents attached to this text.

SIGNATORIES

Chairman	First Deputy Chairman	Second Deputy Chairman
Socratary	Sovilla EC SAD	Dogl Botic Palompiá CAD
Secretary	Sevilla FC, SAD	Real Betis Balompié, SAD
Real Sociedad de Futbol, SAD	Levante Unión Deportiva, SAD	Club Atlético Osasuna
Villarreal C.F., SAD	Club Deportivo Tenerife, SAD	Girona F.C., SAD
Sociedad Deportiva Éibar, SA	Unión Deportiva Las Palmas	UD Almería, SAD
Club Deportivo Lugo, SAD		

